



A COMMUNITY AT PLAY



***Parks & Recreation
Master Plan
2020–2024***

CITY COUNCIL

Joe Caron—Mayor
Scott Wolfersberger—Council Member Ward 1
Nick Metzger—Council Member Ward 2
Jacob Gates—Council Member Ward 3
Michael McNeil—Council Member Ward 4
Ryan Underhill—Council Member Ward 5
Ryan Traver—Council Member At-Large

PLANNING COMMISSION

Matthew Rodgers
Matt Davis
Tim Banfield
Jim Schwartz
Julie Burke-Smith
Susan Collins
Katy Reed
Jim Zuck
Lisa McNiff

PARKS, RECREATION AND CEMETARY ADVISORY BOARD

Mitch Robbins, Chair
Jake Andrews
Margaret Oerther
Gerald Underhill
Jim Coury
Norm Ostrum
Sara Jeffery
Ryan Underhill, Council Liaison

BROOKS NATURE AREA ADVISORY BOARD

Dave Phaner, Chair
Brian Huggett
Margaret Oerther
Janet Schoenmeyer
Patti Hoch-Melluish
Ben Lark
Scott VanderBerg

CITY STAFF

Tom Tarkiewicz—City Manager
Eric Zuzga—Director of Special Projects
Justin Miller—Recreation Superintendent
City of Marshall 2020-2024 Parks & Recreation Masterplan



Table of Contents

- Introduction..... 3
- Community Description 3
- Administrative Structure..... 4
 - Relationships with School District & Other Public Agencies 5
- Recreational Inventory..... 5
 - City of Marshall Parks 6
 - Accessibility Assessments..... 8
 - DNR Recreation Grant History..... 9
 - School-Owned Facilities..... 9
 - Other Important Facilities and Activities..... 10
- Description of the Planning and Public Input Process 11
- Goals and Objectives..... 13
 - City Strategic Plan..... 13
 - Parks and Recreation Goals and Objectives:..... 13
- Action Plan 14
- Appendix A- 2010 Census Data 18
- Appendix B- City of Marshall Organizational Chart 19
- Appendix C- Parks Budget..... 20
- Appendix D- Recreation Budget..... 21
- Appendix E- Parks and Recreation Capital Improvement Plan..... 22
- Appendix F- Ketchum Park Master Plan..... 23
- Appendix G- Marshall Parks Map..... 27
- Appendix H- DNR Grant History 28
- Appendix I- Marshall Parks and Recreation Survey Results..... 31



Introduction

A strong, attractive community must provide a variety of recreational opportunities to appeal to residents of all ages. Parks, linear paths, and other assets are necessary to attract and retain residents and businesses. The number, type, and quality of the recreational opportunities provided directly impact the quality of life within a community.

To that end, the City of Marshall is pleased to present the 2020-2024 Parks & Recreation Master Plan. This document sets for the Community's official recreation goals and objectives along with an Action Plan for the implementation of these goals. The plan will focus on the opportunities provided by the City of Marshall, those opportunities that could be provided on a regional basis, and opportunities provided by Marshall Public Schools and other local governments. The foundation for the development of the Marshall Parks and Recreation Plan is based upon the following:

- Identify and map existing recreational facilities
- Enable Marshall to become eligible for financial assistance based upon the Recreation Plan
- Consistency with the community's Master Plan
- Improve barrier-free accessibility and start the implementation of universal access to all parks and recreational opportunities

City of Marshall Parks & Recreation staff has taken on the duties of drafting this document. To gather information regarding programming and park development, the City of Marshall utilized the online services of Survey Monkey to let the public give their opinion, the plan represents the best interpretation of the desires of the clients being served. The City of Marshall has continued to foster a community of participation that has attracted tourist and residents to the area. The plan, that is contained here, provides a road map that staff and elected officials will use to guide these services for the next five years.

Community Description

The City of Marshall was established in 1830 with the hopes of becoming the state capitol. Although this never came to fruition, the City of Marshall has been able to retain a large portion of their history through the National Historic Landmark District. Today, the City of Marshall offers a diverse mix of facilities and programs through the Parks and Recreation Departments that lead to a higher standard of living compared to other communities.

The City of Marshall is approximately 6.2 square miles and is located along the interchange of I-94 and I-69. Geographically, the city is located approximately fifty (50) miles south of Lansing and forty (40) miles east of Kalamazoo. The four townships that surround the City of Marshall include Marshall Township, Marengo Township, Eckford Township, and Fredonia Township. Appendix A contains the 2010 United States census results for the City of Marshall and the surrounding townships.

A comparison of these communities to state averages reveals that the area's population is older and less diverse. Over the span of the last ten years the area has seen a decrease in approximately 1% of its total population which is below the average for the majority of the communities in Michigan. It is believed this retention is due in part to the superior services and facilities offered by the City of Marshall.

The plan that follows takes into consideration the geographical area mentioned above and attempts to coordinate efforts for State and National projects and trends. It includes recommendations for the next five years for park acquisitions, facility improvements, and program development to better reach and serve the public.

Administrative Structure

According to the City of Marshall's Code of Ordinances, the Parks, Recreation, and Cemetery Advisory Board is composed of seven (7) members serving three (3) year terms. Appointed by the Mayor, board members are comprised of City and/or Township residents. The board acts in an advisory capacity to the City Council and staff, aiding in the formulation of rules, regulations, and policies. The board contributed to the master plan by holding a public meeting to discuss the initial survey results on August 26, 2019 and a second meeting on November 12, 2019 to review the master plan draft and recommend changes prior to Planning Commission review.

The City of Marshall Parks and Recreation Departments are recognized as separate operating units. A cooperative working environment allows for the sharing of staff, equipment and expertise as needed. The Department of Public Works (DPW) is responsible for maintaining the facilities and reports to the Director of Public Services (see Appendix B for organizational chart). The DPW currently has eight (8) full-time employees and nine seasonal part-time employees. These positions are financed through the general fund budget. The majority of general fund revenue is derived through property tax collection. Over the past few fiscal years, the budget for the Parks Department has been approximately \$90,000. The detailed budget includes the current adopted budget, historical expenditures, and requested budget for fiscal year 2020 and a projection for fiscal year 2021 has been included in Appendix C. Following a national trend, the City of Marshall has also begun to rely upon part-time or seasonal employees to fill the gaps left by attrition within the DPW.

In May of 2010, City Council voted unanimously to start an Adopt a Park program. In partnership with the DPW, this program has improved our park system by encouraging community groups to take an active role in the care of our parks. The program has four main objectives: reduce litter, enhancement of the environment, beautification, and to foster broad-based community support. The program includes sixteen (16) locations throughout the city eligible for adoption. Each location has specific needs; litter control, landscape maintenance, routine maintenance, facility and equipment improvement, and other improvements that the groups are willing to invest. Sponsors are required to report the number of people and hours volunteered.

The Recreation Department staff encourages members of the community to participate in recreational activities by offering a wide variety of programming and reports to the Director of Special Projects. The Recreation Department currently has three (3) full time employees and eight (8) seasonal employees. Approximately 50% of the Department's operations are funded through a 0.9202 voter approved dedicated millage with the other 50% generated from user fees. The budget of approximately \$400,000 has remained consistent for several fiscal years. The detailed budget which includes the current adopted budget, historical expenditures, requested budget for fiscal year 2020 and a projection for fiscal year 2021 has been included in Appendix D. Also, following the national trend, the Recreation Department relies heavily on part-time employees, contracted employees, and a strong volunteer base to fill its staffing needs. Appendix E contains the most recent capital improvement plan from both Parks and Recreation which was submitted to the City Council for adoption in January of 2020.

Relationships with School District & Other Public Agencies

The City Recreation Departments relies heavily on the Marshall Public Schools for facility use and marketing of the programs offered. The Recreation department uses many different school owned facilities throughout the year for both athletics and special events. During the summer months, the recreation department uses the Marshall High School Tennis Courts to offer tennis lessons to the youth of our community. The Marshall High Tennis coach is the instructor for this program.

Another major program hosted by the Marshall public schools is our Summer Fun Playground program which is an eight to ten week summer kids' program that runs Monday-Friday during the summer months from 10 AM-4 PM at Hughes Elementary School. During the fall and winter months, the Recreation Department uses the four (4) schools within the city to facilitate youth and adult basketball leagues and lessons; practices; floor hockey; dodgeball; volleyball leagues and clinics; whiffle ball leagues; Tae Kwon Do; and special events such as our Daddy Daughter Date Night and Mother Son Activity nights.

Marshall Public Schools also allows the Recreation Department to distribute flyers through their Friday folder in the elementary schools. This is an essential partnership for the continued success of the department.

The Marshall Public Library is another partner with the Marshall Recreation Department. During the Summer Playground, Marshall Public Library will come in once a week to read with our participants and create a reading club. This is essential in adding a more educational outcome to our program. This relationship also allows us to market through the library and the Recreation Department also will market programs for the Library.

Recreational Inventory

In order to plan for improvements or additions to our parks and recreation system, City staff performed an inventory of the current offerings in the Marshall area. Staff reviewed municipal records, local web sites, and performed on-site inspections to develop the inventory.

City of Marshall 2020-2024 Parks & Recreation Masterplan



City of Marshall Parks

The City of Marshall Code of Ordinances identify eight properties that area classified as parks. These areas are:

Carver Park

Carver Park, located near the intersection of East Michigan Avenue and Exchange Street, is the focal point on the east end of the Central Business District. The park is less than an acre and has a lighted fountain, park benches, landscaping, art exhibits and a drinking fountain. It is used for a number of activities and festivals and is adopted by the Marshall Garden Club who maintains the plantings in the large flower gardens. The fountain in this park has been repaired recently.

Brooks Memorial Fountain

Brooks Memorial Fountain Park is located in the center of the traffic circle at West Michigan Avenue and Kalamazoo Avenue. This park provides an impressive entrance to the Central Business District. Although it is less than one acre, survey results rate Brooks Memorial Fountain Park as the second most used facility in Marshall. Amenities include a lighted fountain, park benches, public address system, and trash receptacles. Beginning in the Summer of 2018, a local group, "The Youngish Professionals" began using this park for an outdoor concert series multiple times during the summer. The concert series brought community members together on Friday evenings again in the summer of 2019.

The white pillared fountain gracing the center of the west-end park was a gift to the City by its revered citizen and patron Mayor Harold C. Brooks (1925-1931) in memory of his father, Charles Esselstyn Brooks. He dedicated the fountain on April 26, 1930. With its 96 color variations of red, amber, blue, green, and white and its center spray rising to a majestic height of thirty feet, the Brooks Memorial Fountain is a cherished symbol of the community. Currently, the park is adopted by the Marshall Area Garden Club who plants and maintains the showy flower gardens that greet the community and visitors from all directions.

Shearman Park

Shearman Park is the newest park to our system. Formally the site of Shearman School, the school was demolished in 2011. After the formation of the Shearman Neighborhood committee, a plan of the redevelopment of the site was formulated. The park currently houses a recently constructed covered pavilion with picnic tables, a play area, and the ice-skating rink in the winter. The city plans to continue the development of this park through the Shearman Neighborhood Committee volunteers and grant funding.

Marshall Athletic Fields Complex

The Marshall Athletic Field Complex is a four-acre facility located on West Michigan Avenue. Amenities include; two lighted adult softball diamonds with eight foot (8') outfield fencing and electronic scoreboards, two youth softball/baseball diamonds with six foot (6')outfield fencing, a score shed at each field, three (3) lighted sand volleyball courts with a covered pavilion,

shower tower, concession stand/restroom building, garage/equipment storage building, two (2) drinking fountains, two basketball hoops, a play structure, paved accessible pathways to all four (4) diamonds, and a 200-space asphalt parking lot. With vigilant planning and scheduling, Marshall Recreation Department programs such as men's softball, women's softball, co-ed softball, youth pitch baseball, girl's pitch softball, supervisor pitch baseball, coaches pitch baseball, coaches pitch girls' softball, and t-ball call the Athletic Field Complex home.

In 2018-2019, these programs provided recreational experiences for over 1,500 participants. Through the generous financial support of the Marshall Community Foundation, a local charitable organization, the 2017- 2018 fiscal year, also saw the completion of improvements and renovations to the ball diamonds. These renovations have helped provide better facilities for Department programs, have vastly improved the playability of the fields as well as bringing in new baseball and softball tournaments. The Marshall Athletic Field Complex is sought out by multiple baseball/softball organizations as the ideal facility/location for their venues. It is estimated that the rental aspect of Recreation Department operations has added approximately 1,500 more participants as annual users of this facility. The increase in tournament rentals has also had a positive impact on the local economy. The Athletic Field Complex season is April – October.

Ketchum Park

Ketchum Park is a twenty-five (25) acre facility located on the north and south sides of Rice Creek, from South Marshall Avenue to the eastern City limits. The Mill Race divides the park into what is known as North and South Ketchum. The north and south sections are connected by a pedestrian bridge, donated by the Marshall Rotary Club. This park is a favorite spot in the community and is used extensively for family reunions, company outings, and birthday parties. It has even been used on occasion for weddings and art venues.

North Ketchum includes; a small picnic shelter, picnic grills, picnic tables, restrooms, a small play structure, and a 100' x 100' skate park. In April 2018, the Ketchum Park Advisory Committee presented the 25-year Master Plan outlining the future plans for this park. In December of 2011, the City of Marshall was awarded a grant in the inaugural year of the Passport Grant Program. Funds were earmarked for installation of new doors and time locks on the restrooms, park signage, and paving of the north parking lot.

South Ketchum includes; a large pavilion, picnic grills, picnic tables, a drinking fountain, Kids' Kingdom, a bathroom, and a large wooden play structure. In 2005, South Ketchum benefited from the dedication of another third-party organization. This group of local volunteers directed fundraising, community awareness, implemented a design contest with local students, researched companies specializing in community builds, and ultimately was responsible for the construction of Kids' Kingdom. Most recently, a bathroom has been constructed at South Ketchum Park. Beginning in the fall of 2019, in guidance with the 2018 Ketchum Park Master Plan, a pavilion is being constructed near the park entrance and will include a gas fireplace.

According to recent survey results these amenities at South Ketchum make it our third most frequented facility.

Stuarts Landing – Millpond Park

Stuarts Landing and Millpond Park, is located on the south side of the Kalamazoo River, near Homer Road. The park is a very popular for leisure activities and is the east entry to the Riverwalk. The two (2) acre park includes paved parking, restrooms, picnic tables, grills, benches, fishing dock, boat launch, gazebo, and band shell. The park was originally developed and donated to the City of Marshall by the Stuart Family.

Brooks Nature Area (BNA)

The Brooks Nature Area is located along the shore of both Upper and Lower Brace (Stuart) Lake and was established as a Marshall City park on April 17, 2006. The City acquired this property in 1969, along with the land which later became the Brooks Industrial Park, from L. Alta Brooks, widow of Louis Brooks. Native prairie has been reestablished in an eighty-eight (88) acre section of the BNA through a partnership between the City of Marshall and the US Fish and Wildlife Service. Wildlife food plots are planted annually in four one-acre sections. The remaining 97 acres in the park are hedgerows, wetlands, and wooded areas; and offers picnic tables, scenic overlook benches, and bird houses. The Brooks Nature Area Advisory Board oversees the park and advises staff on improvements. In 2017, Eagle Scout Joshua Kilbourn constructed a bathroom. Most recently, a scenic overlook on Brace Lake has been constructed to view numerous bird species throughout the year.

The Riverwalk

The Riverwalk, identified as the most used park, consists of 1.5 miles of elevated boardwalk, a paved pathway which includes five pedestrian bridges, boat and canoe launches, and scenic overlook areas. The Riverwalk follows both Rice Creek and the Kalamazoo River extending from Stuart's Landing to South Kalamazoo Avenue. The City of Marshall utilized Natural Resources Trust Fund Grants for this project. The Riverwalk is part of the North Country National Scenic Trail (Stuart's Landing listed on their website) and will partner with the Great Lakes to Lakes Trail project as this system develops.

In addition to the parks designated in the code of ordinances, the City also maintains a number of other facilities.

Other Open Spaces

Grand Street Park, Alcott Park, Weber Triangle, Garvin Property, and Cook Point are all open space-style parks, less than an acre, are scattered throughout the city. See Appendix G for a map of the above-mentioned parks.

Accessibility Assessments

Below is a breakdown of the accessibility assessment using the following ranking system:

1 = none of the facilities/park areas meet accessibility guidelines

2 = some of the facilities/park areas meet accessibility guidelines

3 = most of the facilities/park areas meet accessibility guidelines

4 = the entire park meets accessibility guidelines

5 = the entire park was developed/renovated using the principals of universal design

Park	Accessibility Assessment
Carver Park	4
Brooks Memorial Fountain	3
Marshall Athletic Fields Complex	3
Stuarts Landing	4
Brooks Nature Area	3
Ketchum Park	3
Riverwalk	5
Alcott Park	1
Weber Triangle	2
Garvin Property	1
Cook Property	2
Grand Street Park	5

DNR Recreation Grant History

The City of Marshall has a history of utilizing grant money to fund acquisitions and development. Appendix H summarizes the City's DNR recreation grant history. A total of \$867,900 has been awarded since 1980. Grants have been used to improve Ketchum Park, the Athletic Fields Complex, land acquisition, and construction for the Riverwalk project. A comparison of the grant inventory elements and park descriptions shows that all of the elements listed still exist today.

School-Owned Facilities

Gordon Elementary School is eight (8) acres and serves the northeast section of the City. The outdoor recreation area is used year-round for everything from free play on the equipment to winter sledding on the hill. The north side of the school includes; multiple climbers, swings, a large play structure, a softball field, a soccer field with goals, a fenced area containing three (3) play structures, multiple climbers, and balancing challenges. The south side of the school includes; two (2) swing sets, a soccer field, a school age play structure rated for kids 5-12 years. A fenced in area geared for kindergarten students contains a geo-climber, swings, and a small play structure. Indoor areas used for recreation include; a multi-purpose room and gymnasium.

Walters Elementary School is ten (10) acres and is located on the north side of the City adjacent to Marshall High School. The playground is located on the north or back side of the school and includes; a small soccer field with goals surrounded by a paved track, a pre-school age play structure rated for 2-5 years, a garden area with benches, gaga pit, swings, geo-climber, basketball court with two (2) hoops and a school age play structure rated for 5-12

years. Indoor areas used for recreation include: a large cafeteria with stage, gymnasium with spectator seating, and a wrestling room. Located just outside the cafeteria is an area with several picnic tables.

Hughes Elementary School is seven (7) acres and is located on the south side of the City. The east side of the school includes a small paved track, soccer field with goals, and a basketball court with two (2) hoops. The south side of the school includes two (2) large swing sets, a geo-climber, a “rocket” play structure, and a school age play structure rated for 5-12 years. The east side of the school contains an additional large swing set, a basketball court with two (2) hoops and a small play structure. Indoor areas used for recreation include; a multi-purpose room and a gymnasium with stage.

Marshall Middle School is a seven (7) acre facility and is located one (1) block south of the central business district. Outdoor areas used for recreation are located on the south side of the school and include: softball field, basketball courts with four (4) hoops, gaga pit, and a large open space. Indoor areas used for recreation include: large cafeteria, auditorium, and a full-size gymnasium with spectator seating and a balcony.

Marshall High School site is fifty-eight (58) acres and is located on the north side of the City. Facilities used for both community recreation and High School sports include: ten (10) tennis courts with concession stand & restrooms, three (3) mile cross country course, practice areas/open space, indoor swimming pool, large cafeteria, and gymnasium with spectator seating and balcony areas. Facilities used primarily for High School sports include: Joe Cooper varsity baseball field, newly renovated Wise fast-pitch field, soccer field, football field, weight room, and a newly renovated auditorium with state-of-the-art technology.

Marshall Academy is a K-12 tuition free charter public school located southeast of Marshall on Homer Rd. The facility is situated on thirty-five (35) acres and includes plenty of open green space, a play structure, a geo-climber, basketball hoop, and a soccer/softball field. The school also has a full-size gym with multi-purpose flooring.

Mar-Lee School is a K-8 tuition free public school located northeast of Marshall on H Drive. The facility is situated on approximately ten (10) acres and includes open green space, play structure, geo-climber, basketball hoops, baseball field, and a paved track. Inside the facility is a full-size gymnasium.

Other Important Facilities and Activities

The Calhoun County Fairgrounds are located in the south east section of the city and feature a 2,400-seat grandstand, a modern stage/entertainment center, camping facilities, a historic church, a half mile horse track, and a number of open spaces and buildings. The fairgrounds hold events throughout the year and boast being Michigan’s oldest fair.

There are two (2) historic walks that guide pedestrians through the historic downtown area and

through the historic neighborhoods throughout Marshall. The sidewalks are marked to help guide pedestrians along the designated routes and past museums and historic markers. There is also a designated walk that guides pedestrians throughout Oakridge Cemetery which directs and informs them on the most important people from the City of Marshall's history.

Waterway Inventory

The Kalamazoo River runs from East to West through the southern portion of the city. The river is used by many people in this community. Recreational river activities include, canoeing, kayaking, tubing, swimming, and fishing. There are three (3) public launches in Marshall which are located at Stuart's Landing, the Riverwalk and at Saylor's Landing.

Rice Creek flows from northeast corner of Marshall through Ketchum Park and empties into the Kalamazoo River near the Riverwalk. Rice Creek is a designated trout stream and sees fly fishing throughout the year.

Upper & Lower Brace Lakes are located on the southeast portion of Marshall. Brooks Nature Area is located on the northern section of the lake. The lakes are full of recreational opportunities which include, swimming, boating, fishing, hunting, and more.

Description of the Planning and Public Input Process

In order to formulate an effective master plan that represents the community's wishes, it is imperative their voice be heard. The City of Marshall prepared a schedule allowing community member's ample review and input throughout the process. In November 2018, staff met to discuss the timeline for the master plan and techniques to be used to gather public input. The following schedule was proposed:

Date	Activity
November 27, 2018	Kickoff meeting
June 25, 2019	Meeting to Refine Community Survey
July 10, 2019	Community Survey Open
August 27, 2019	Present Survey Results to Parks, Recreation, Cemetery (PRC) Advisory Board and gather input from Board
August 28-November 11	Create draft Plan
November 12, 2019	Distribute draft plan for review by City Staff
November 12, 2019	Present draft plan to PRC Advisory Board
December 12, 2019	Incorporate comments in to Plan
December 14-January 20	30+ day Public Review
January 8, 2020	Present draft plan to Planning Commission
January 21, 2020	Present Plan to City Council for Adoption
January 22, 2020	Submit Plan to Regional Planning Agency
By January 30, 2020	Submit to MDNR

The City of Marshall utilized the services of Survey Monkey in order to reduce the cost of direct mailing. The raw data from the survey is included in Appendix I. Citizens that did not have access to the internet were asked to call and request a hard copy of the survey. The survey was advertised a number of ways including the City's website, Recreation Department website, Facebook, bill inserts, public comment at a Parks, Recreation & Cemetery Advisory Board meeting, posted to the Marshall Area Economic Development Alliance (MAEDA) Facebook page, and mass-email data bases through MAEDA. Survey respondents are identified from the City of Marshall and its surrounding townships. The results represent a sampling of potential users of the parks and recreation services offered by the City of Marshall. This is illustrated in the survey by the 52/48 split of city residents to non-residents and similar characteristic to the 2010 census data for age. The 411 surveys returned represent nearly 1,200 people or 8% of the area's population.

In addition to the survey, staff also solicited comments during several public meetings. Staff utilized the Parks, Recreation, and Cemetery Advisory Board, the Planning Commission, and City Council. Citizens were invited to comment on the process and the plan at all of these venues with special newspaper invitations to the Planning Commission meeting and the City Council meeting after the draft plan was made public. Staff elected to employ a systems approach planning in the development of this document. The unique character of the facilities and population of the City of Marshall does not lend itself well to a comparison method of planning. The systems approach method incorporates information gained from citizens and a detailed recreation inventory to determine the parks and recreation needs of the community. Projects that have been previously identified by staff, boards, and citizens such as the Recreation Center, community dog park and pickleball courts were targeted in the survey.

A 30-day comment period was held from December 14, 2019 to January 20, 2020; a public hearing was advertised twice in the Marshall Ad; and the public hearing was held on January 21, 2020 to collect comments on the final draft of the plan.

Goals and Objectives

City Strategic Plan

In February of 2019 the Marshall City Council adopted the **2019 City Visioning, Goals, Objectives, and Tasks**. The goals contained in this plan were designed to implement the Council's vision for the City by 2024. The goals were divided into four areas:

1. *ATTRACTIVE—WALKABLE—LIVABLE COMMUNITY*
2. *DOWNTOWN-CENTRAL BUSINESS DISTRICT*
3. *INFRASTRUCTURE AND CITY SERVICES*
4. *COMMUNITY AND ECONOMIC DEVELOPMENT*

While not all of the above goals speak directly to the parks and recreation functions, goal 1 specifically correlates with the parks and recreation plan and goals.

I. *ATTRACTIVE—WALKABLE—LIVABLE COMMUNITY*

Through both Parks & Recreation opportunities throughout the City of Marshall Goal 1 of the City Visioning

- Improved Walkability (Parks)
- Dog Park (Parks)
- Better Usage of Parks (Parks & Recreation)
- Large Affordable Fitness Center (Recreation)
- Regional Athletic Facility (Recreation)

Parks and Recreation Goals and Objectives:

Goal 1- Ensure that Marshall is both a walkable and bicycle friendly community by improving its physical infrastructure

- Develop a network of sidewalks and linear paths to connect all parks
- Extend the Riverwalk both east and west of its current limits
- Bridge gaps in the sidewalk system to ensure that all neighborhoods are connected to each other
- Develop a linear path system that eventually connects to surrounding communities (e.g. Albion and Battle Creek)
- Explore the construction and use of green infrastructure where possible
- Expand planting of trees to maintain and improve the street tree stock

Goal 2- Maintain and enhance existing parks locations and facilities.

- Develop a ranking system of parks needs for each of the existing parks.
- Use ranking system to prioritize the upgrades and improvements for each park.
- Use crowd-funding, local and state grants to fund park projects.
- Create Park programs that will help promote and take care of the parks.

Goal 3- Continue using volunteer groups to improve community parks. (ex. Ketchum Park Advisory Committee)

- Use the Ketchum Park Masterplan as a road map for future projects of Ketchum Park.
- Encourage volunteer groups to be more active in the development of the parks.
- Create work days for all parks throughout the year.

Goal 4- Recreation program development.

- Use input from the Master Plan survey to create programs for the City and surrounding communities
- Follow current trends in the Recreation industry as a key to program development.
- Ensure that our programs are in line with the needs of this community.
- Create a travel-based sports partnership with local coaches.
- Create more outdoor recreation programs using local parks and waterways.

Goal 5- Develop recreational opportunities/facilities that promotes an active lifestyle and encourages residents of all ages to stay active.

- Develop virtual programs. Ex. Virtual 5k.
- Create drop-in programs with less commitment.
- Research locations for a future Indoor Recreation facility.
- Research possible location & cost for Pickleball Courts within the City of Marshall
- Find suitable location for a dog park.

Goal 6- Better usage of City Parks for Programming & Events.

- Create a Summer Calendar of Events for each suitable park.
- Develop programs for like-minded individuals within a park.
- Create outdoor recreation programs @ Brooks Nature Area to promote the Park.

Action Plan

The Action Program was designed to align the Goals and Objectives of this Plan into a system of ranking and ordering projects to determine a possible time line for development. The purpose of the Program is to guide investments over the next five years and to ensure that the goals of the plan are realized in that period. The Action Program includes specific steps to be taken over the next five years. Specific dates are noted in instances where they are known at this time.

The project list included in this plan is our attempt to develop a comprehensive list of projects, but it is not exhaustive. The project list reflects the input of the Parks and Recreation Advisory Board, City staff, and local residents as identified on the online survey. Actual construction of projects will depend heavily on the availability of funding.

Funding for parks and recreation improvements come from a wide range of local, state, and federal programs. Some of this funding comes through as grant opportunities and low interest loan programs. Applicants need to be aware of funding agencies and programs requirements to help ensure a successful application as most grant programs tend to be very competitive.

City of Marshall 2020-2024 Parks & Recreation Masterplan



Action Plan Goal 1

As part of the 2019 City Visioning 2019 City Visioning, Goals, Objectives, and Tasks directed the city staff to develop a plan to make our community more walkable with improvements to our trails and parks. The plan will use existing parks as a map to connect all parks and Trailways throughout the City of Marshall and into surrounding communities. The city will plan to use public input and staff direction to find the most feasible way to connect all sidewalks to neighborhoods in Marshall. The parks and recreation departments will continue to work toward expanding trails, bicycle routes and walkability within the city to promote a healthy lifestyle.

Action Plan Goal 2

The survey revealed that the top 3 most visited parks in Marshall are; The River Walk, Ketchum Park and Brooks Fountain. Overall the survey responses indicated that people of the community are generally pleased with the overall conditions of the parks. There are a few concerns that the City takes very seriously and we will be looking into.

The Riverwalk was built with grant funding and there is a desire to extend this facility. The planned extension would occur from South Kalamazoo Avenue to the west. Any further construction shall be built to AASHTO standards with the goal of being included in the Great Lakes to Lakes Trail. would clearly enhance the Riverwalk facility and the non-motorized recreation opportunities for the community. The Riverwalk is also part of the North Country Trail that spans 8 states from as far east as Vermont through Michigan all the way through North Dakota. With input from the survey, our citizens are overall satisfied with the Riverwalk, however would like there to be more general maintenance and upkeep, so it can remain a popular park. The city will continue to plan on expanding the current Riverwalk to both the east and west.

Brooks Memorial Fountain is the iconic symbol of the City of Marshall. The city continues upkeep to the fountain with routine maintenance and is scheduled to have all layers of paint removed and then repainted with paint that will lead to the fountain staying a city gem into the future. Starting in the summer of 2019, a local group in the community, The Youngish Professionals, has used the Fountain to host Friday night 'Concerts in the Park'. With the popularity of the Concert series, City staff will work on a plan to use this location for programs such as "Movie Night at the Fountain".

Ketchum Park has a number of features that attracts families. Within the last few years a new restroom was constructed on the West end of South Ketchum park near kids Kingdom. With the recent completion of the Ketchum Park Master Plan (appendix F) construction has begun on the new Pavilion with a gas fire place. The Ketchum Park Advisory Committee along with City Staff will continue to use the Ketchum Park Master plan as a guide to developing this park.

Action Plan Goal 3

The City of Marshall has strong Park volunteer advisory committees for our existing parks. The City of Marshall 2020-2024 Parks & Recreation Masterplan



park committees include the aforementioned Ketchum Park Advisory Committee, Brooks Nature Area Board, Shearman Park Committee, and the newly formed Alcott Park Committee. With the current boards, we have a driving force in the development of the parks. City Staff continues to support and advise our volunteer boards and establish new future goals and plans. City staff will assist in the recruitment of new members of these boards to ensure that the parks keep improving. Fundraising and grants are the catalyst to funding projects at all of our current parks as current budgetary restraints don't allow for major park improvements. With the continued dedication and hard work of our current boards and establishing new advisory boards for the rest of the city parks, the City of Marshall will continue to improve and update our parks and trail system.

Action Plan Goal 4

City staff from both the Parks and Recreation departments will establish a plan to incorporate the information gathered from the Parks and Recreation Masterplan survey results. The survey results indicated that most are satisfied with the programs that are offered through the Recreation Department, however they wished to see a more competitive nature in some of the youth sports leagues. The Recreation Department will begin looking into partnering with independent teams to form more competitive leagues while still offering recreation-based programs. The survey results also showed a need for local swimming lessons to be offered. The Recreation Department will begin research on how we can develop a swimming program with Marshall High School or Oaklawn Life Improvement Center, who both have pools, however they do not offer lessons. The final need represented in the survey is more activities for older adults. The recreation department will look to create programs for older adults that will include, pickleball leagues and drop-in pickleball, tennis leagues and lessons, 50 and older basketball and softball leagues.

Outdoor based Recreation is gaining popularity due to time-constraints and not wanting to be committed to leagues. Individual activities, such as kayaking, biking, and archery for example, are gaining in popularity. The Recreation Department will continue to research and find funding for the construction of an open-air archery range that will be open all months of the year and will be host to archery teams and tournaments. The Recreation Department will develop a plan to facilitate the rentals of more canoes, kayaks and tubes, adding fishing gear to rent out as well as bike rentals. Funding for these projects will be made through donations and grant funding.

Action Plan Goal 5

From the Parks & Recreation Masterplan survey question #10., Would you support a city owned Recreation Center?

Of the 403 people who answered this question, an astonishing 89% of the survey participants answered they would support a Recreation Facility. With very limited indoor recreation spaces in this community everyone is competing for space at Marshall Public Schools. With limited space, creating more recreation opportunities and programs is all but impossible without having to retire programs that have been successful. City staff will research from other

City of Marshall 2020-2024 Parks & Recreation Masterplan



communities on how to fund a new recreational facility that would encompass multiple recreational uses. The Recreation Department will research grants, millage options, crowdfunding and possible donors to create a much-needed Recreation Facility.

Pickleball was another word that was brought up in the survey. Pickleball is a trending sport that is gaining in popularity in this community. Pickleball is a sport played by mostly older adults but can be played by people of all ages. City staff will look to create a committee to research locations and funding sources for dedicated pickleball courts.

Dog Parks were another topic brought up in open-ended questions of the Master Plan survey. The need for a dog park in this community has been voiced by our members. City staff will look to create an outline of where a dog park could be created and the guidelines of how it will be funded and maintained. Once this is established a committee will be formed.

Splash pads are popular within parks and the people of Marshall made it clear this is something they would like to see in a park in Marshall. City staff will further look into locations and funding for this project. A splashpad would be funded through crowdfunding and other grants.

Action Plan Goal 6

Brooks Fountain, Ketchum Parks, Brooks Nature Area, Riverwalk, Marshall Athletic Fields, and all other parks in this community are places where both community members and visitors look for when they are looking to socialize and recreate. The Recreation Department will look to host softball, baseball, and sand volleyball tournaments at the Marshall Athletic Fields so that the facility is full off youth and adults throughout the Spring and Summer Months. The Recreation Department will continue to host Halloween activities on the Riverwalk in the Fall. MAEDA and the Youngish Professionals will continue programming at Brooks Fountain with Concerts in the Park and Movies in the Park. With the improvements to Ketchum Park, Rice Creek and Brooks Nature Area, city staff will promote the usage of this park and be able to create new programming and nature events throughout the year. City staff will look to offset cost of programs through sponsorships, donations and local grant-funding.

Appendix A- 2010 Census Data

Population	1990	2000	2010
Eckford Township	1,217	1,282	1,303
Fredonia Township	1,741	1,723	1,626
Marenqo Township	1,801	2,131	2,213
Marshall Township	2,655	2,922	3,115
City of Marshall	6,891	7,459	7,088
Total	14,305	15,517	15,345

Race	White	African	Asian	AIAN	NHPI	Other	Two or more
Eckford Township	1,587	0	7	10	0	5	17
Fredonia Township	1,269	4	10	5	0	2	13
Marenqo Township	2,135	15	5	4	1	17	36
Marshall Township	3,015	6	15	19	0	29	31
City of Marshall	6,739	76	52	40	3	52	126
Total	14,745	101	89	78	4	105	223
State of Michigan Race	7,803,1	1,400,362	238,199	62,007	2,604	147,029	230 ,319

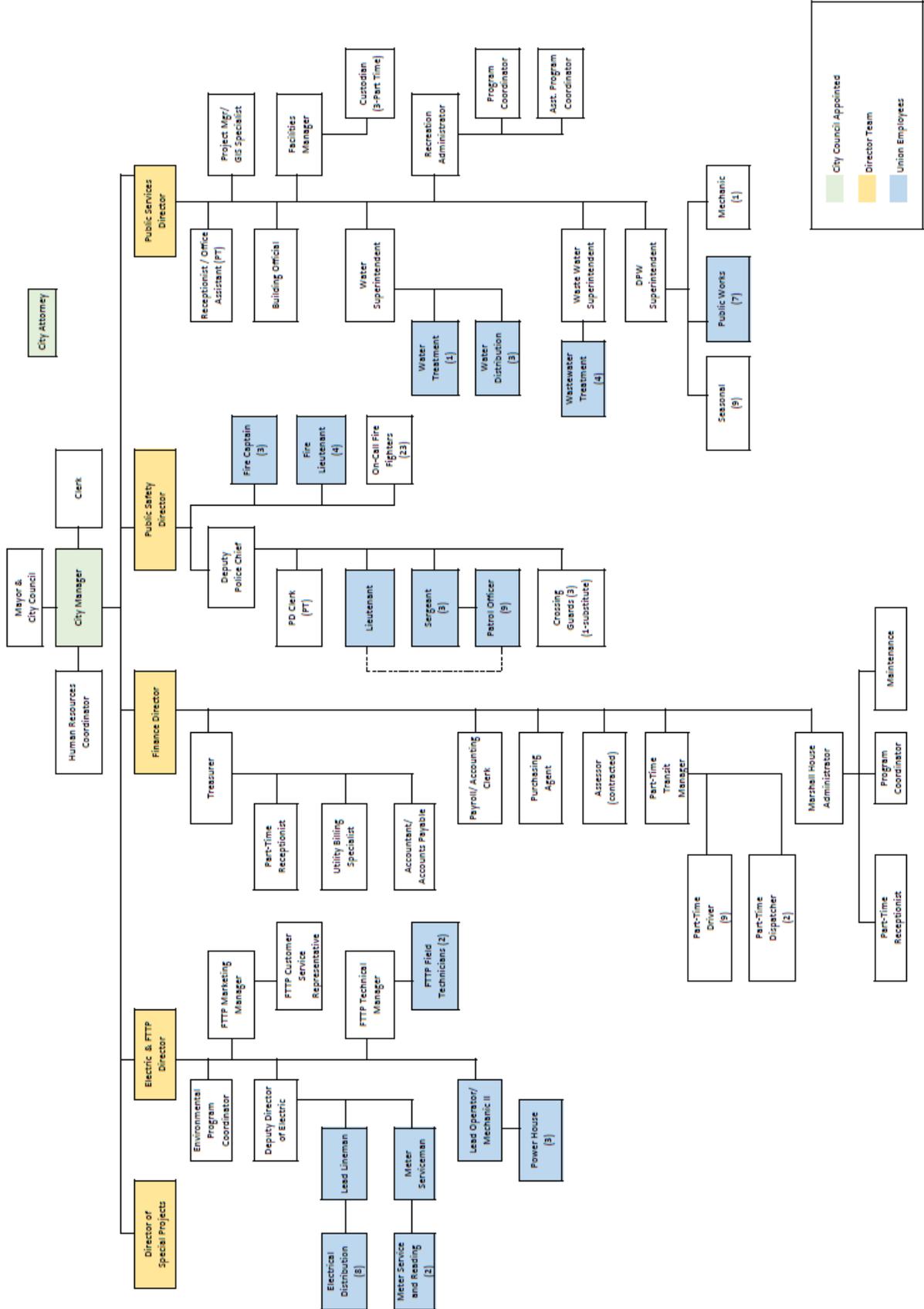
Gender	Male	Female
Eckford Township	663	640
Fredonia Township	818	808
Marenqo Township	1,070	1,143
Marshall Township	1,515	1,600
City of Marshall	3,369	3,719
Total	7,435	7,910
State of Michigan Age	4,848,11	5,035,526

Age	Under1	18-19	20-24	25-34	25-49	50-64	65-over
Eckford Township	310	26	61	116	286	310	194
Fredonia Township	350	34	67	164	321	415	275
Marenqo Township	504	56	84	185	463	503	418
Marshall Township	732	68	108	239	676	775	517
City of Marshall	1,703	170	375	836	1,331	1,383	1,290
Total	3,599	354	695	1,540	3,077	3,386	2,694
State of Michigan Age	2,344,0	304,817	669,072	1,164,1	2,022,5	2,017,4	1,361,530

Appendix B- City of Marshall Organizational Chart

City of Marshall - Organization Chart

Revised 04/16/19



■ City Council Appointed
■ Director Team
■ Union Employees



A COMMUNITY AT PLAY

Appendix C- Parks Budget

City of Marshall						
PARKS		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Actual	Actual	Adopted	Proposed	Projected
Expenditures						
101-774-702.00	Payroll - Union	23,595	14,861	3,055	3,035	3,096
101-774-702.00	Payroll - Non-Union			9,000	0	0
101-774-702.01	Other Fringe Benefits-taxable	4,765	180	210	150	150
101-774-702.40	Payroll - Rubbish/Garbage	259	893	800	816	832
101-774-702.41	Payroll - Mowing/Trimming	2,667	1,232	3,000	3,060	3,121
101-774-702.55	Payroll - Trees/Forestry	174	21	500	510	520
101-774-702.58	Payroll - Fountain	0	0	0	0	0
101-774-703.00	Part-time Salaries	8,750	5,652	15,116	15,418	15,726
101-774-704.00	Overtime Salaries	22	16	0		0
101-774-704.40	Overtime - Rubbish/Garbage	0	34	0		0
101-774-704.55	Overtime - Trees/Forestry	0	33	0		0
101-774-704.58	Overtime - Fountain	0	0	0		0
101-774-715.00	Social Security	3,007	2,020	2,424	1,759	1,794
101-774-716.00	Hospitalization	3,291	66	72	0	0
101-774-717.00	Life Insurance	12	7	8	7	7
101-774-718.00	Retirement - D/B	10,200	1,053	500	564	613
101-774-718.10	Retirement - D/C			430	310	316
101-774-721.00	Workers Compensation	820	1,081	1,100	1,100	1,100
101-774-740.00	Operating Supplies	2,241	2,801	5,000	10,100	10,302
101-774-760.00	Medical Services	39	0	77	77	77
101-774-775.00	Repair & Maintenance Supplies	455	3,626	3,570	3,641	3,714
101-774-777.00	MINOR TOOLS AND EQUIPMENT	20	322	400	400	400
101-774-801.00	Professional Services	38	46	204	208	212
101-774-810.00	Dues & Memberships	460	0	0	0	0
101-774-820.00	Contracted Services	3,992	13,124	8,000	8,160	8,324
101-774-825.00	Insurance	4,276	4,228	4,474	4,564	4,655
101-774-901.00	Advertising	0	0	0	0	0
101-774-922.00	Utilities-Elec, Water, Sewer	11,248	10,923	11,500	11,500	11,500
101-774-930.00	Equipment Maintenance	0	0	0	0	0
101-774-939.00	Contracted Maintenance	975	450	5,000	3,000	3,060
101-774-940.00	Rentals	876	460	700	700	700
101-774-941.00	Motor Pool Equip Rental	19,242	12,024	19,241	19,750	19,750
101-774-941.01	Data Processing	487	142	142	132	132
Parks - Expenditures Total:		101,911	75,295	94,523	88,961	90,101

Appendix D- Recreation Budget

City of Marshall						
General Fund-Recreation		FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Actual	Actual	Budget	Proposed	Projected
Revenues						
208-000-402.00	Current Property Taxes	174,757	175,292	179,127	182,889	186,729
208-000-404.00	Property Taxes - Prior Years		62	0	0	0
208-000-420.00	Delinquent Personal Prop Taxes	545	272	100	100	100
208-000-441.00	Local Community Stabilization Tax	23,475	11,787	11,780	5,680	5,680
208-000-445.00	Penalties & Int. on Taxes	815	623	600	600	600
208-000-587.00	Local Recreation grants		37,500	0	0	0
208-000-651.00	Use Fees	185,204	197,818	223,403	238,199	237,943
208-000-665.00	Interest	1,648	1,393	1,000	1,500	1,500
208-000-671.00	Miscellaneous Revenue	40	210	0	0	0
208-000-675.23	Contributions-Scholarships		0	0	0	0
208-000-694.00	Cash - over & short		0	0	0	0
Recreation Revenues Total:		386,484	424,957	416,010	428,968	432,552
Expenditures						
208-751-702.00	Payroll	118,785	113,315	115,561	122,648	125,101
208-751-702.01	Other Fringe Benefits-taxable	3,050	5,137	3,050	3,000	3,000
208-751-703.00	Part-time Salaries	24,819	25,780	29,951	32,028	32,028
208-751-703.01	PT Salaries - exempt	11,985	10,053	12,926	12,068	12,068
208-751-704.00	Overtime Salaries	1,998	65	0	0	0
208-751-715.00	Social Security	11,149	10,895	11,365	12,062	12,250
208-751-716.00	Hospitalization	26,900	18,226	19,775	27,149	30,407
208-751-717.00	Life Insurance	221	211	212	212	212
208-751-718.00	Retirement - D/B	15,210	21,008	25,200	28,438	30,912
208-751-718.10	Retirement - D/C	6,030	6,032	6,151	6,274	6,400
208-751-718.01	Retiree Health Insurance	19,842	17,235	22,602	28,135	31,511
208-751-721.00	Workers Compensation	1,971	2,277	2,300	2,323	2,346
208-751-727.00	Office Supplies	1,444	203	500	500	510
208-751-740.00	Operating Supplies	59,413	70,827	73,945	80,450	82,059
208-751-755.00	Miscellaneous Supplies	4,479	1,849	3,500	3,500	3,071
208-751-776.00	Building Maintenance Supplies	68	309	400	400	408
208-751-801.00	Professional Services	363	300	350	350	357
208-751-810.00	Dues & Memberships	500	576	556	600	600
208-751-820.00	Contracted Services	15,603	18,944	19,570	20,409	20,817
208-751-825.00	Insurance	776	273	796	804	812
208-751-850.00	Communications	1,668	1,136	1,200	1,200	1,200
208-751-860.00	Transportation & Travel	450	487	500	650	650
208-751-901.00	Advertising	0	1,244	1,400	300	300
208-751-922.00	Utilities-Elec, Water, Sewer	3,504	2,969	3,500	3,000	3,000
208-751-930.00	Equipment Maintenance	412	0	0	0	0
208-751-931.00	Maintenance of Building	0	0	0	0	0
208-751-940.00	Rentals	10,540	12,244	11,903	14,025	14,025
208-751-941.00	Motor Pool Equip Rental	11,266	4,017	6,100	7,800	7,800
208-751-941.01	Data Processing	10,009	9,562	9,562	8,176	8,176
208-751-958.00	Education & Training	890	820	740	1,000	1,000
208-751-964.00	Refund or Rebates	4,112	83	300	100	100
208-751-970.00	Capital Outlay	0	40,817	0	0	0
208-751-999.00	Transfers to Other Funds	25,953	25,953	25,953	25,953	25,953
Recreation Expenditures Total:		393,410	422,847	409,868	443,554	457,073
Excess of Revenues Over (Under) Expenditures		(6,926)	2,110	6,142	(14,586)	(24,521)

City of Marshall 2020-2024 Parks & Recreation Masterplan



Appendix E- Parks and Recreation Capital Improvement Plan

CAPITAL IMPROVEMENT PLAN FY2019-FY2025

FUND	Department	Project Title	Priority Ranking	2019-2020 Expenditure	2020-2021 Expenditure	2021-2022 Expenditure	2022-2023 Expenditure	2023-2024 Expenditure	2024-2025 Expenditure	City Expenditure	Other Funds or Grant Share	Total Expenditure	Council - C Planning Council PC
208	Recreation	Replacement of Athletic Field Light System	2						\$200,000	\$200,000		\$200,000	C
208	Recreation	Canoe/Kayak Trailer and Storage Systems	4	\$6,400						\$6,400		\$6,400	C
208	Recreation	Seal Coating Athletic Field Parking Lot & Pathways. Striping of Parking Lot	2	\$20,000						\$20,000		\$20,000	C
208	Recreation	Roofing - Athletic Field Concession/Restroom Building	3				\$15,000			\$15,000		\$15,000	C
208	Recreation	Outdoor Basketball Courts	4					\$25,000		\$25,000		\$25,000	PC
208	Recreation	Re-Crown Diamonds	2					\$45,000		\$45,000		\$45,000	C
208	Recreation	Dug-Outs, Diamond #3 & #4	3	\$30,000		\$15,000				\$45,000		\$45,000	C
208	Recreation	Athletic Field Fenework	2		\$20,000			\$0		\$20,000		\$20,000	C
				\$56,400	\$20,000	\$15,000	\$15,000	\$70,000	\$200,000	\$376,400	\$0	\$376,400	

CAPITAL IMPROVEMENT PLAN FY2019-FY2025

FUND	Department	Project Title	Priority Ranking	2019-2020 Expenditure	2020-2021 Expenditure	2021-2022 Expenditure	2022-2023 Expenditure	2023-2024 Expenditure	2024-2025 Expenditure	City Expenditure	Other Funds or Grant Share	Total Expenditure	Council - C Planning Council PC
101	Parks	Shearman Park Senior Exercise Equipment	3							\$0	\$15,000	\$15,000	C
101	Parks	Phase V Riverwalk Design	4					\$0		\$0	\$37,500	\$37,500	PC
101	Parks	Ketchum Park Sub Project #1 - Overlook & Slope Restoration	1	\$0						\$0	\$675,000	\$675,000	PC
101	Parks	Ketchum Park Project 2 (Sidewalks & additional sitework)	3	\$0						\$0	\$25,000	\$25,000	PC
101	Parks	Ketchum Park Project 3	3				\$0			\$0	\$150,000	\$150,000	PC
				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$902,500	\$902,500	



Appendix F- Ketchum Park Master Plan

IMPLEMENTING THE MASTER PLAN

MAINTAINING THE VISION

A Master Plan is a constantly evolving, living document that is aspirational in nature and reflects a comprehensive vision comprised of many incremental steps which may or may not occur, depending on market conditions at any given time.

The Ketchum Park Master Plan plans for a 25-year life expectancy for park improvement projects, based upon material selection and maintenance, as well as changing community expectations and the regulatory landscape. As each development phase is completed, the Master Plan should be reviewed to fine-tune the next steps in the park's evolution while maintaining the overall vision.

SECURING COMMUNITY SUPPORT

Ketchum Park is an extension of the community, reflecting its hopes and aspirations for the future, as well as its willingness to support services of a potentially intangible nature. City staff and KPAC must continue to engage and develop a deep understanding of not only Park visitors, but also the community at large in order to develop trust and secure their support.

PARTNERING

The park becomes stronger with each viable partnership that it undertakes. Such partnerships enable the city to focus on the core services that it can apply on site. At present time, Ketchum Park's strong volunteer base fills the maintenance and programming gap where the city is unable to direct funding towards. Continued outreach to community groups and organizations such as schools and universities, local businesses, church groups, and the Scouts is encouraged to maintain and increase community involvement and investment.



APPROACH TO COSTING

To test our ability to achieve the Master Plan's vision, TowerPinkster prepared budgets for each of the proposed Master Plan elements. The challenge in developing costs for master plans is that detailed plans have yet to be drawn and future regulatory requirements can only be approximated. TowerPinkster has extensive experience with comparable construction projects throughout the State of Michigan. By combining this broader knowledge of regional construction with targeted knowledge of local construction standards and the labor market, appropriate budgets have been developed to guide project organization and funding. The projects budgets include allocations for site demolition and grading, utility work, plant material, hardscapes, lighting, and site furnishings.

"Soft costs" have been included in the estimate to provide a "full project" cost. These soft costs have been estimated at 30% of the construction budgets and include the following:

- Design contingency (~5%)
- Construction contingency (~8%)
- Design fees (~6%)
- Construction management fees (~5%)
- Testing and permit fees (~3%)
- Escalation (~3% per year)

The full copy of the Ketchum Park Masterplan can be found at www.cityofmarshall.com under the parks section.

Below you will find the implementation and cost of the three (3) phases of the Ketchum Park Masterplan.

PHASE ONE DESCRIPTION + COST ESTIMATE

Phase One includes improvements to those portions of Ketchum Park and Rice Creek at the lower half of the park, south and west of the Rotary Bridge.

ONE | A LOWER STREAM ECOLOGY

In-stream work performed by Trout Unlimited. To align with Ketchum Park improvements, this work is best directed to the portions of Rice Creek below the confluence of the stream and the mill race.

Construction Cost: \$10,000
Construction and Soft Costs: \$13,000

ONE | B LOWER STREAM RAMBLE

The establishment of pedestrian paths along the banks of the stream, and perches providing stream overlooks and opportunities for small-scale gatherings.

Construction Cost: \$32,000
Construction and Soft Costs: \$41,600

ONE | C LOWER KETCHUM COMMONS AND PROMENADE

Work related to the establishment of the lower lawn commons, drainage system, and its perimeter pedestrian walkway. Also included is the main path between parking on Montgomery Street and the Rotary Bridge.

Construction Cost: \$143,000
Construction and Soft Costs: \$185,900

ONE | D MILL RACE PATH AND SHADOW

The creation of a pedestrian pathway aligned, generally, with the southerly edge of the former mill race. Mill Race Shadow includes the installation of native grasses adjacent to the pedestrian pathway.

Construction Cost: \$136,000
Construction and Soft Costs: \$176,800

ONE | E CONFLUENCE GARDEN AND MILLRACE PAVILION

The creation of a formal gathering space and garden that overlooks the former spillway.

*Construction Cost: \$548,138
*Construction and Soft Costs: \$673,752

*Cost not prepared by TowerPinkster

ONE | F MILLRACE TERRACES AND STREAM IMPROVEMENTS

Establishment of a terraced water access gathering space on the south side of the Rotary Bridge. In-stream improvements to manage the flow of water. Coordinate funding with Trout Unlimited.

Construction Cost: \$50,000
Construction and Soft Costs: \$65,000

ONE | G MONTGOMERY PASSAGE PEDESTRIAN PATH

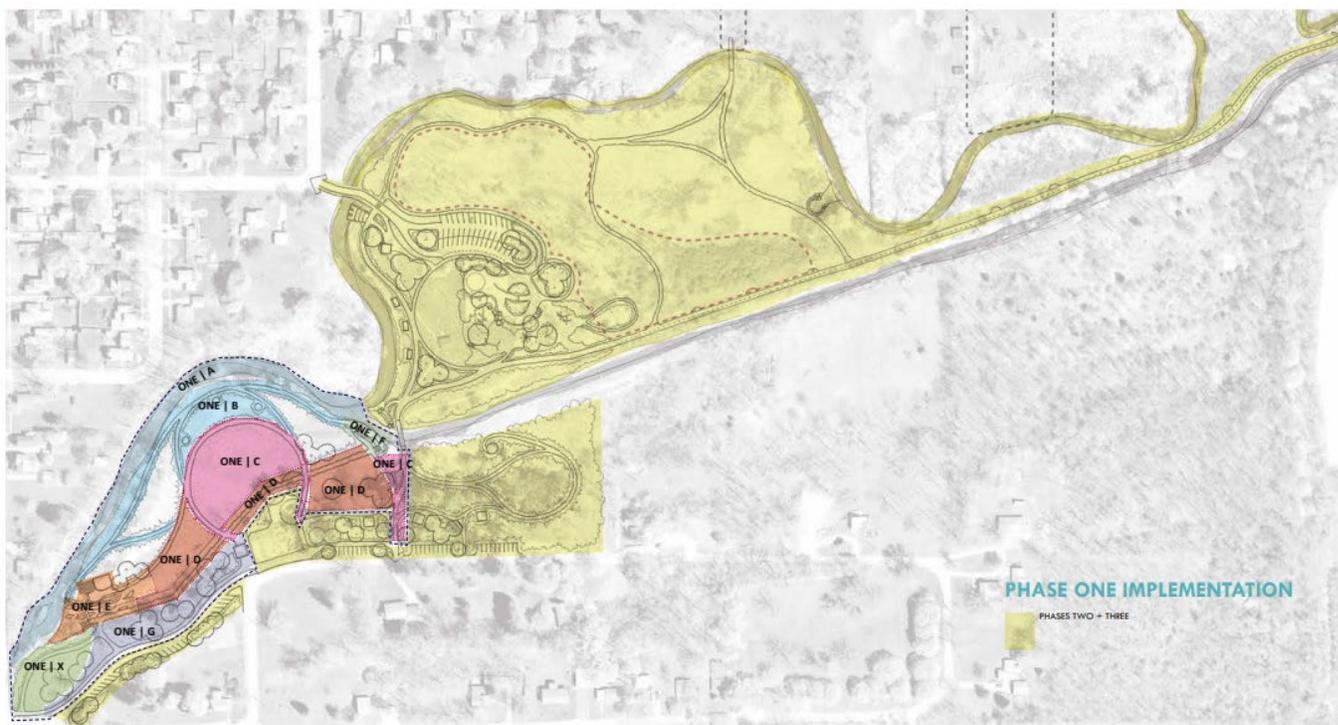
The improved pedestrian path and connection to the Mill Pavilion along Montgomery Street. Design and function with emphasis on the pedestrian scale.

Construction Cost: \$60,000
Construction and Soft Costs: \$78,000

ONE | X *SLOPE RESTORATION AND STABILIZATION

The restoration and stabilization of the slope between the old spillway and the South Marshall Avenue Bridge. Further investigation is needed to determine the scale and scope of retaining wall replacement and improvements. Potential designs may include a terraced wall system with native plantings.

*This stage not included in the cost estimate - further investigation required



PHASE TWO DESCRIPTION + COST ESTIMATE

Phase Two includes improvements in the upper and lower portions of Ketchum Park, and Rice Creek from the old dam location to the Rotary Bridge.

TWO|A UPPER STREAM ECOLOGY

In-stream work performed by Trout Unlimited. To align with Ketchum Park improvements, this work is best directed to the mill race and the portion of Rice Creek above the Rotary Bridge.

Construction Cost: \$108,000
Construction and Soft Costs: \$140,400

TWO|E PINE DISCOVERY TRAIL

Restoration of the pine woodland natural area and the establishment of a nature trail. This stage also includes the creation of an elevated, inclusive tree house.

Construction Cost: \$120,000
Construction and Soft Costs: \$156,000

TWO|B MONTGOMERY PASSAGE

The realignment of Montgomery Street, to be redefined as a one-way road shared by pedestrians and vehicles. Design and function with emphasis on the pedestrian scale. This stage also includes parking expansion and improvements south of the Rotary Bridge, along Montgomery Street.

Construction Cost: \$113,400
Construction and Soft Costs: \$147,400

TWO|F UPPER KETCHUM ARRIVAL

The reconfiguration of a paved entry drive and parking lot (44 spaces), crosswalk and traffic table. Also included is a secondary pedestrian bridge adjacent to the existing vehicular bridge, and sidewalks surrounding the lot.

Construction Cost: \$289,000
Construction and Soft Costs: \$375,700

TWO|C KIDS' KINGDOM IMPROVEMENTS

Maintenance improvements made to the existing play structures and expansion of the play area, with emphasis on inclusive play.

Construction Cost: \$140,000
Construction and Soft Costs: \$182,000

TWO|G MILLRACE TERRACES AND PEDESTRIAN PATH

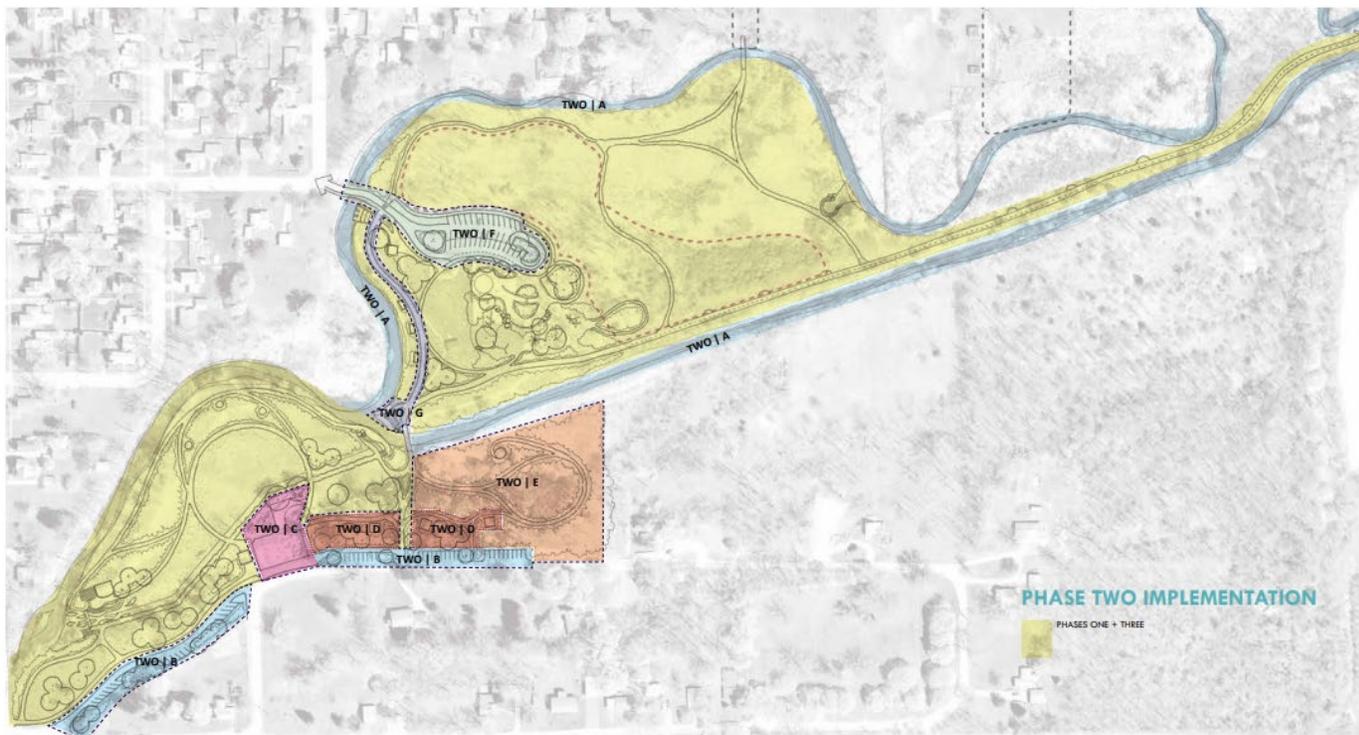
The creation of a terraced gathering space with water access, north of the Rotary Bridge. In-stream improvements to manage the flow of water. Coordinate funding with Trout Unlimited.

Construction Cost: \$42,000
Construction and Soft Costs: \$54,600

TWO|D WOODLAND PICNIC SHELTERS

The creation of three picnic shelters and their corresponding pathways. This stage also includes the installation of set-in-place barbecue grills and native planting beautification improvements.

Construction Cost: \$140,000
Construction and Soft Costs: \$182,000



PHASE THREE DESCRIPTION + COST ESTIMATE

Phase Three includes improvements to upper Ketchum Park, and a paved pedestrian bike path that extends to the far east peninsula.

THREE | A UPPER KETCHUM COMMONS AND RESTROOMS RENOVATION

Work related to the establishment of the Upper Commons lawn and drainage system, and its supporting pedestrian walkways. This stage also includes the renovation of the existing north restrooms.

Construction Cost: \$87,000
Construction and Soft Costs: \$113,100

THREE | B UPPER STREAM OVERLOOK AND WATER ACCESS

The creation of three interpretive shelters and removal of invasive plant species allowing for the expansion of native wild rice plantings. This stage also includes the implementation of a formal boat launch south of the upper park entrance bridge.

Construction Cost: \$167,000
Construction and Soft Costs: \$217,100

THREE | C DISC GOLF EXPANSION AND IMPROVEMENTS

The expansion and reconfiguration of the existing disc golf course, into a 9-hole course. Includes removal of invasive plant species and overgrown plant material, removal of concrete fill where applicable, and the implementation of a disc golf nature trail.

Construction Cost: \$37,000
Construction and Soft Costs: \$48,100

THREE | D SKATE PARK

The creation of a new skate park, skate trail, and connecting pathways.

Construction Cost: \$165,200
Construction and Soft Costs: \$214,800

THREE | E WATERSHED NATURE PLAYGROUND

Creation of a nature-based playground, discovery nature trail, wildflower and native garden, and connecting pathways.

Construction Cost: \$70,800
Construction and Soft Costs: \$92,100

THREE | F NATURE TRAILS

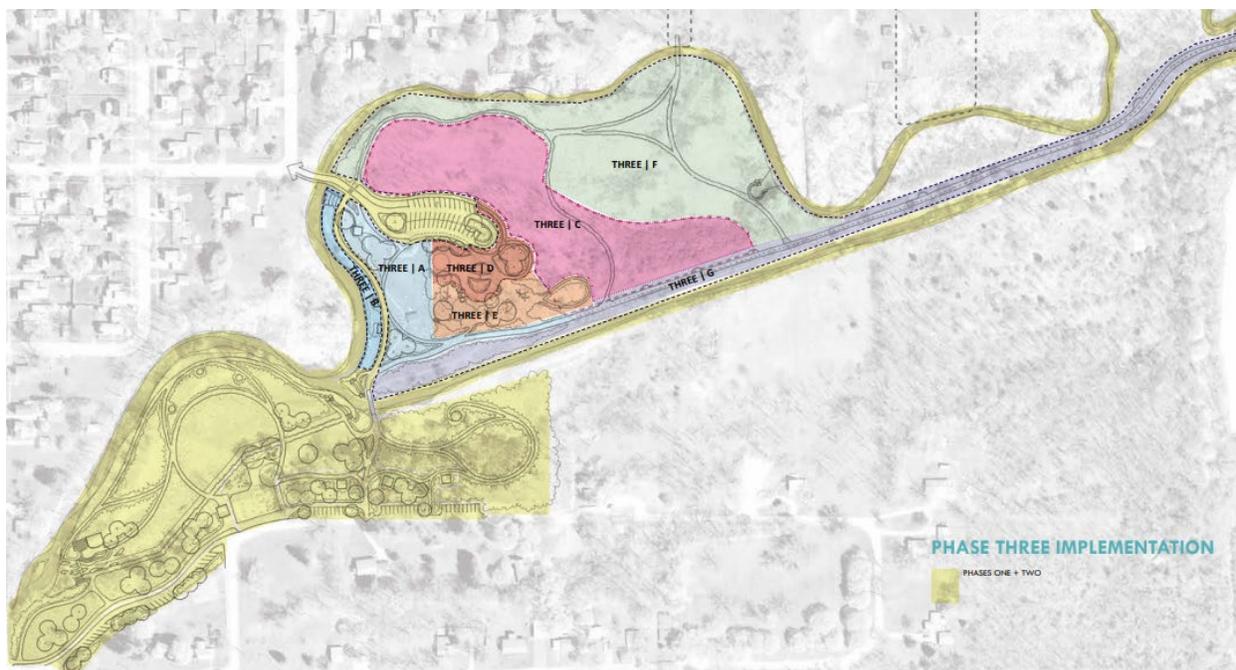
The establishment of a nature trail and boardwalk system through upper Ketchum's wetland and natural areas. This stage includes the removal of invasive plant species, and the creation of an outdoor classroom along Rice Creek.

Construction Cost: \$167,000
Construction and Soft Costs: \$217,100

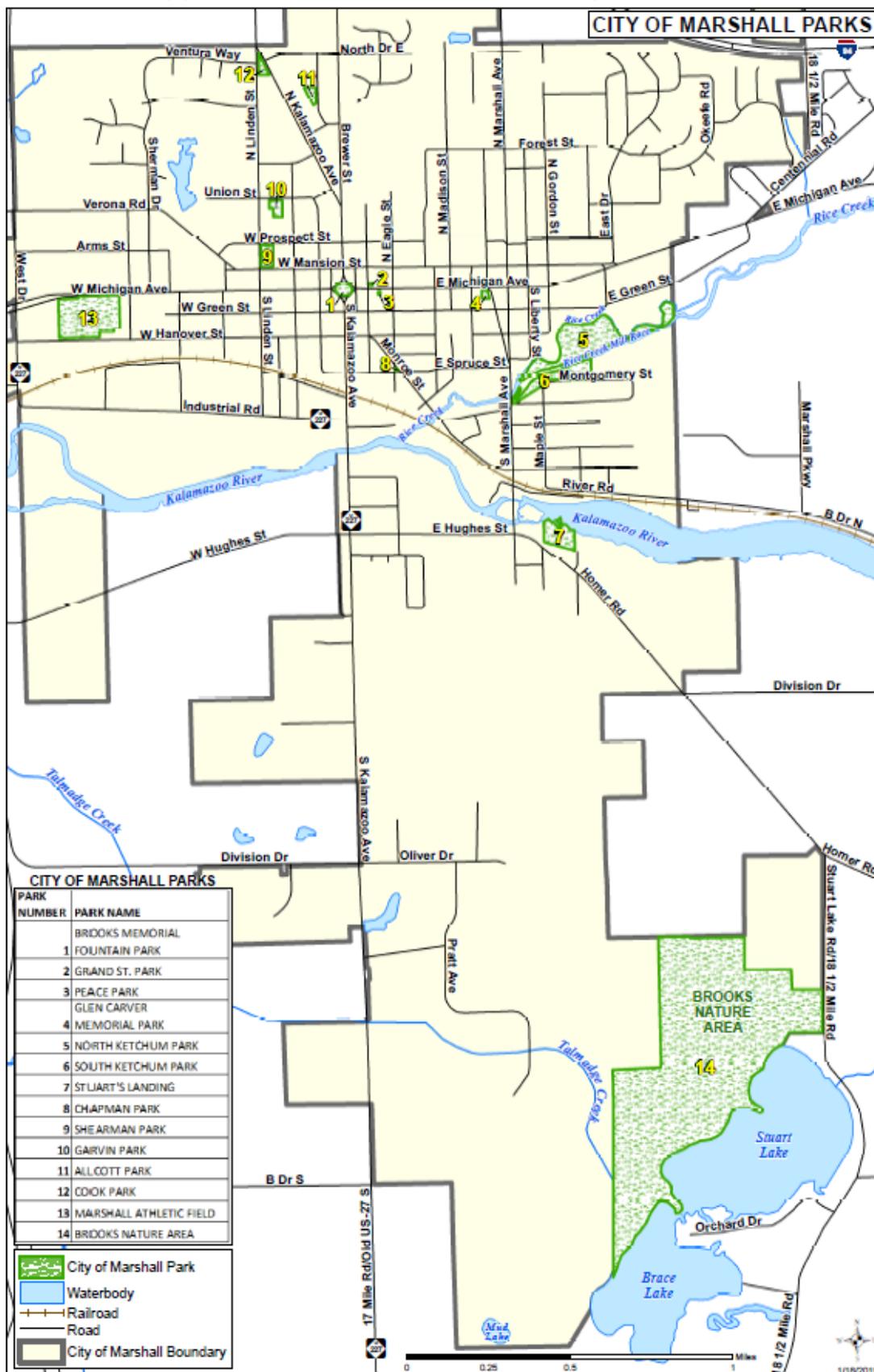
THREE | G SHARED PEDESTRIAN BIKE PATH AND BANK RESTORATION

The creation of a paved non-motorized bike path and interpretive stations that extend to the Park's eastern peninsula. This stage includes the removal of invasive plant species, and slope stabilization along the stream and millrace. Coordinate funding for race and stream with Trout Unlimited.

Construction Cost: \$143,000
Construction and Soft Costs: \$185,900



Appendix G- Marshall Parks Map





Grants Management
Michigan Department of Natural Resources

Friday, November 1, 2019

Grant History

Grantee

City of Marshall - Calhoun County

Project No. RP11-412

Project County: Calhoun

Project Year: 2011

Project Title: Ketchum Park Improvements

Project Status: Grant Closed

Grant Amount: \$30,000.00

Scope Item:

2 restroom doors with time locks

28-car asphalt parking lot

Park identification sign

Project Description: Development to include parking lot, restroom doors and park identification sign.

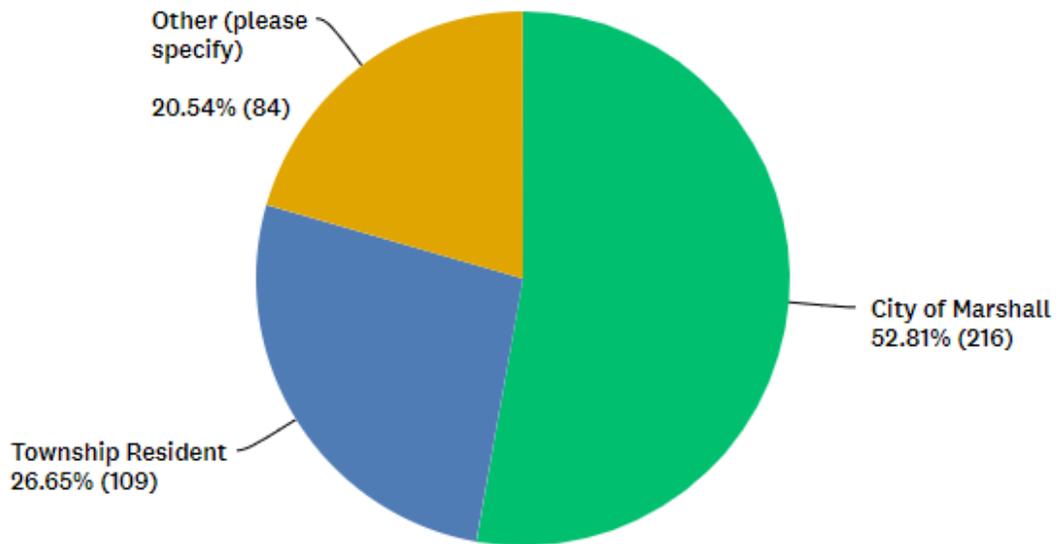
Total Number of Projects: 7

Total Amount of Grant Given: \$867,647.00

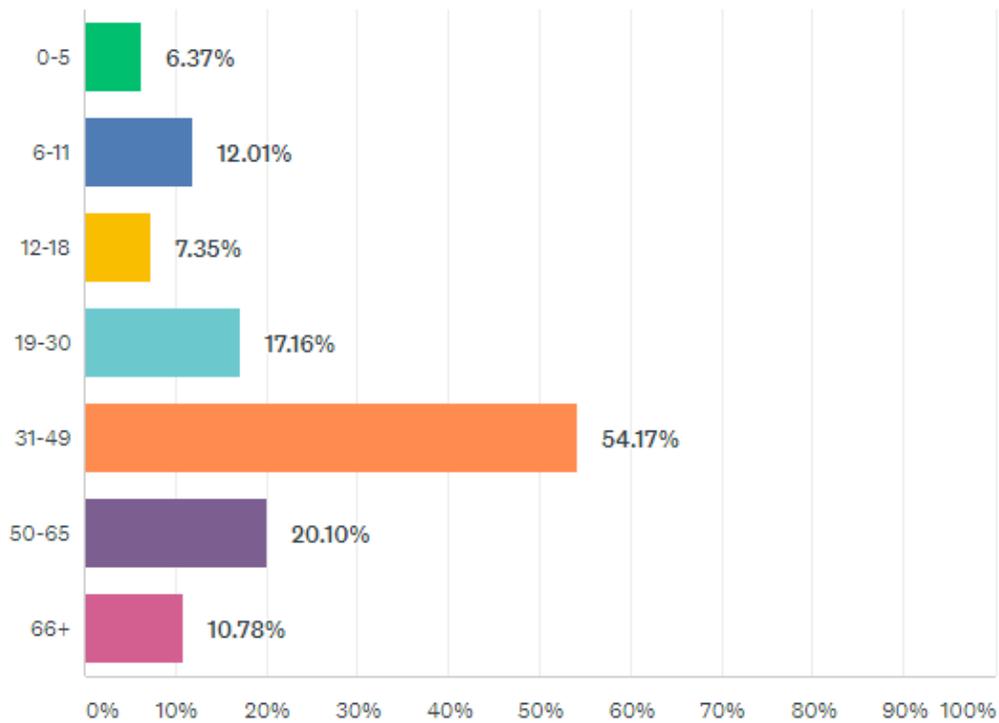


Appendix I- Marshall Parks and Recreation Survey Results

Where do you live?

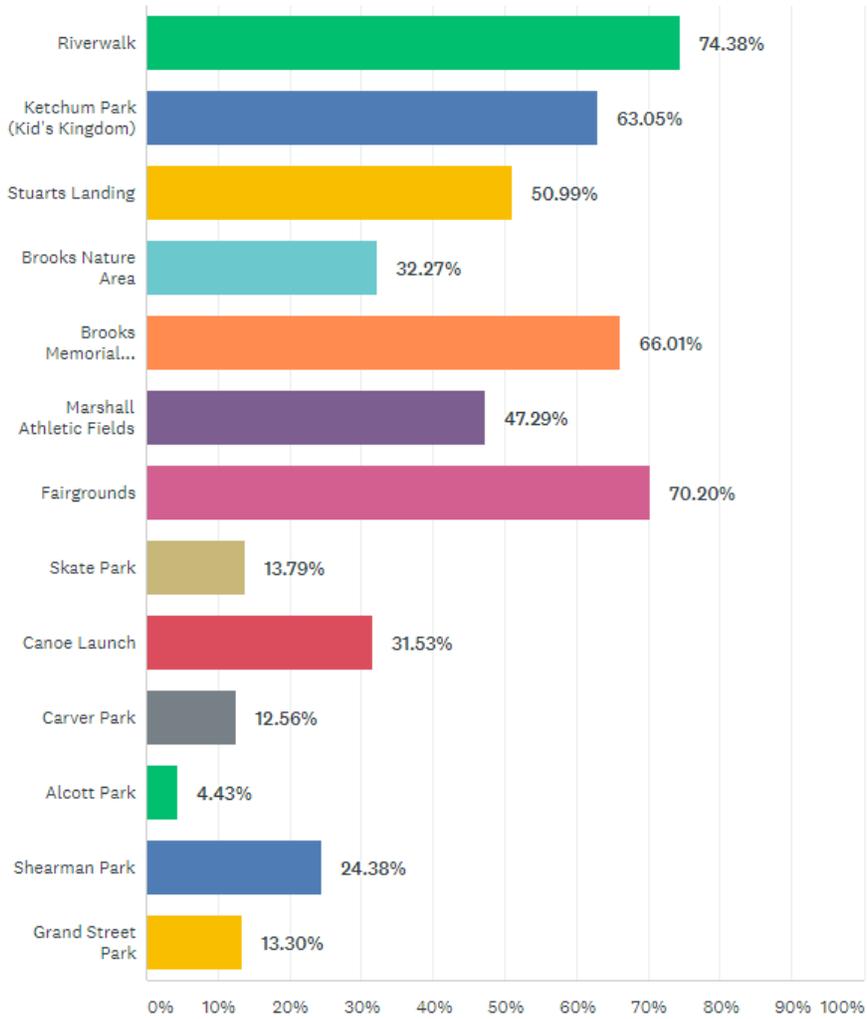


Age of people the survey represents

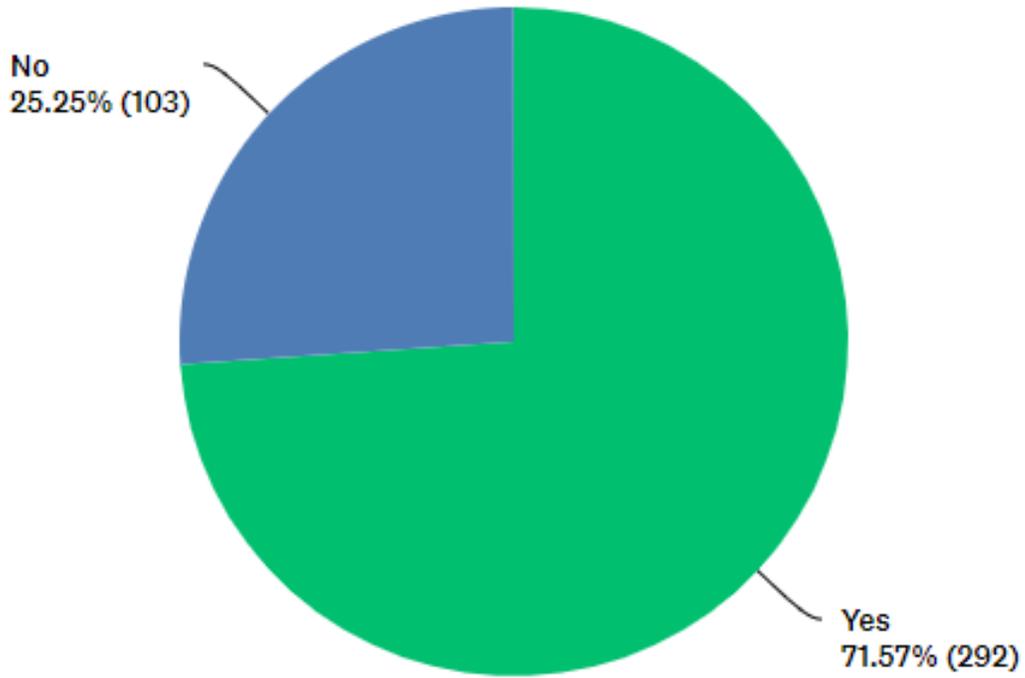


City of Marshall 2020-2024 Parks & Recreation Masterplan

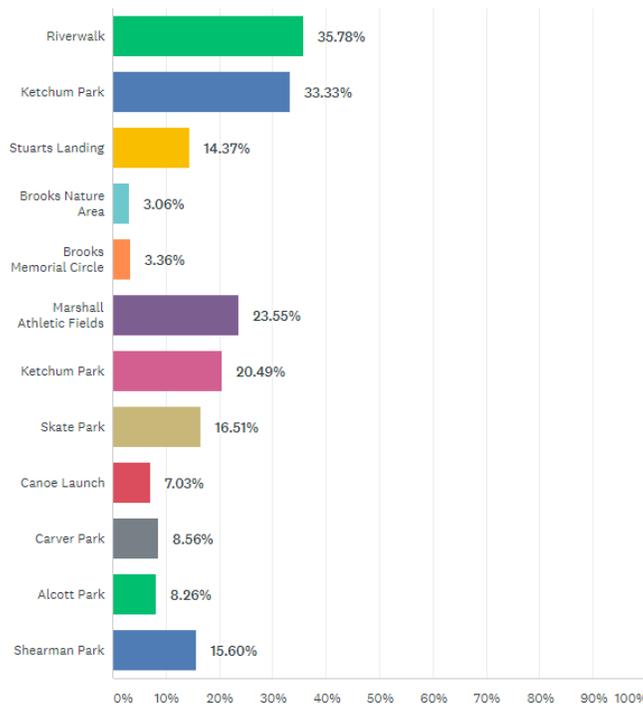
What Parks do you use?



Are you satisfied with the quality and amenities of the parks/facilities in the City of Marshall?

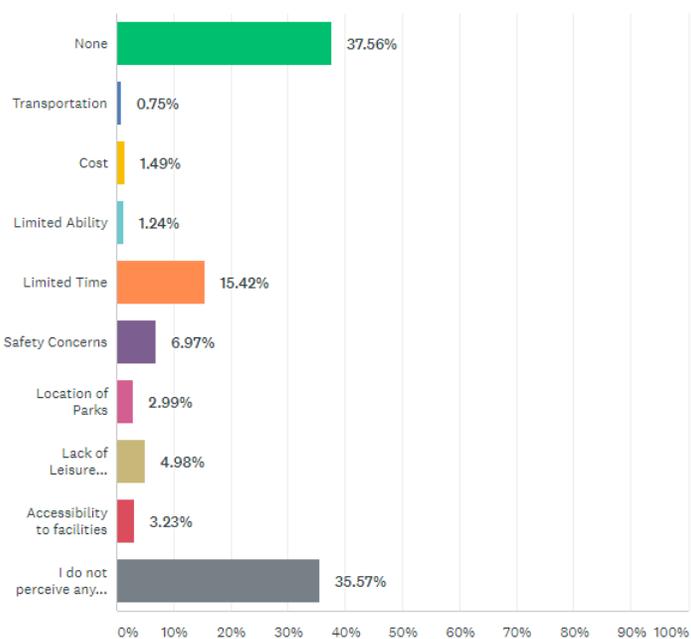


What parks need improvements?

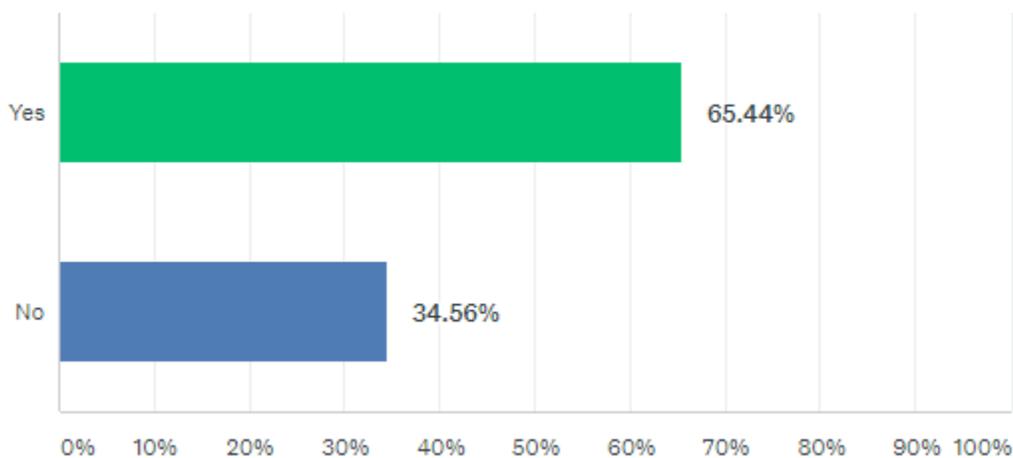


City of Marshall 2020-2024 Parks & Recreation Masterplan

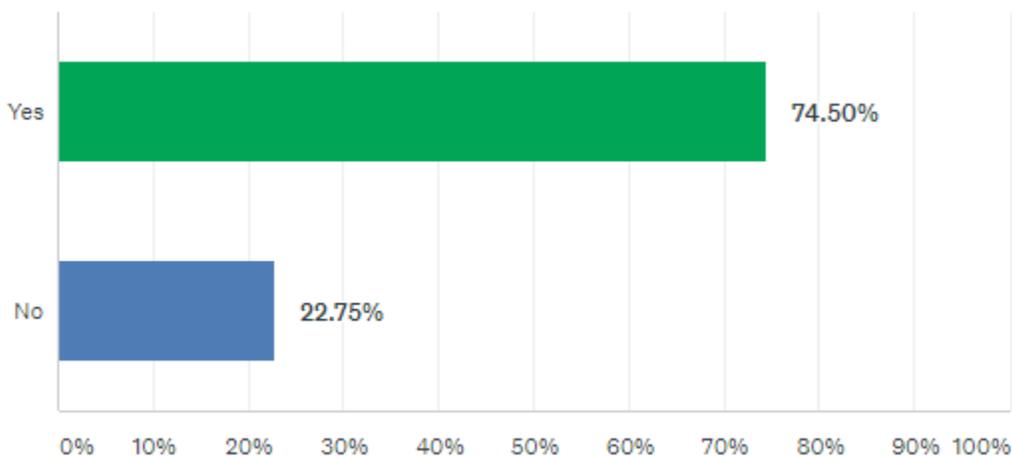
What barriers, if any, prohibits you and/or your family from using City of Marshall Parks.



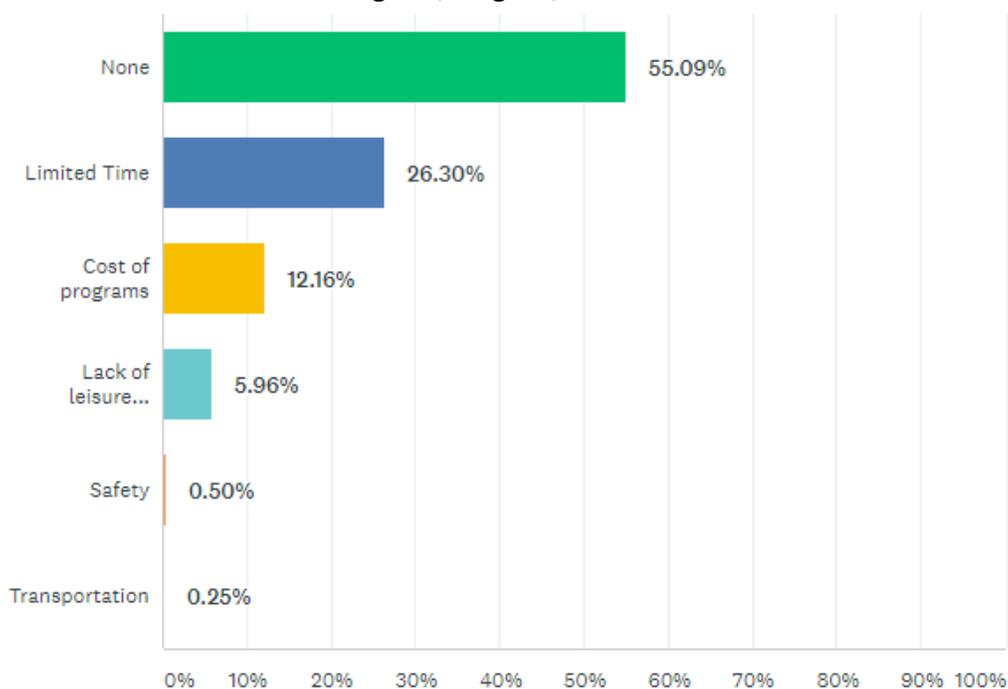
Do you or any of your family participate in Marshall Recreation programs, leagues, or events?



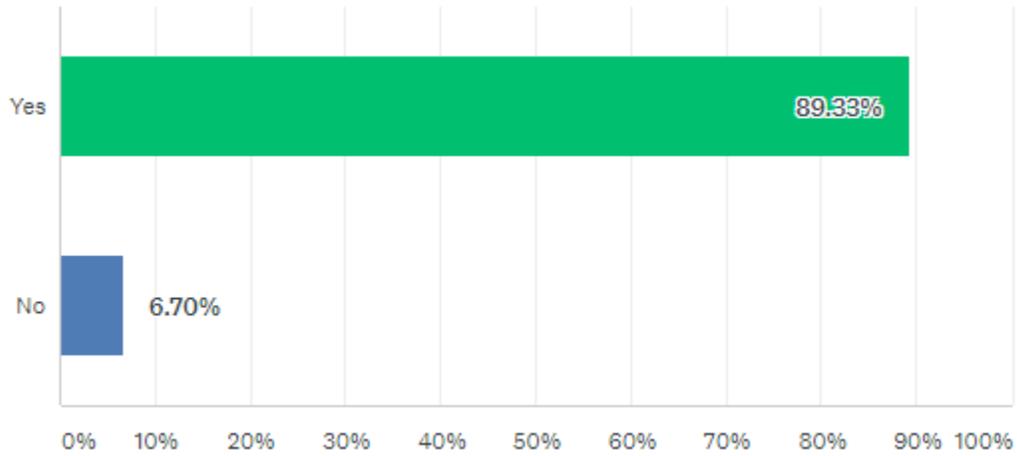
Are you satisfied with the programs, leagues and events Marshall Recreation offers?



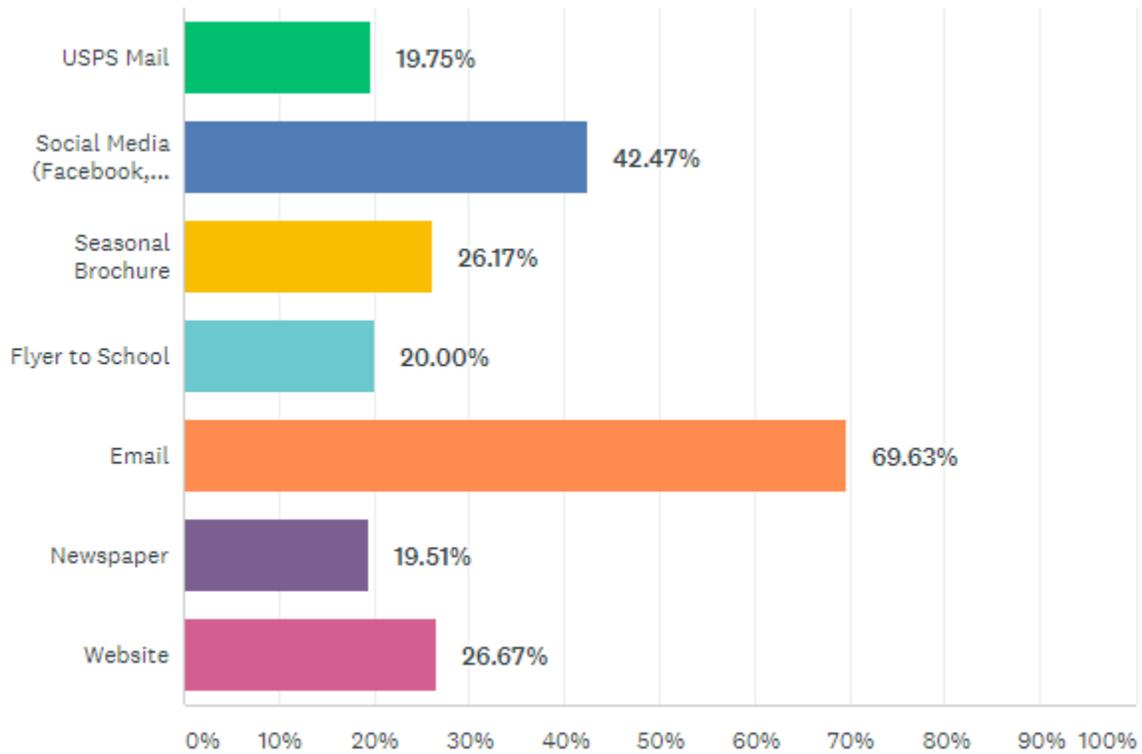
What barriers prohibit you and/or your family from participating in Marshall Recreation Program, leagues, or events?



Would you support a city owned Recreation Center?



How do you prefer to receive information about Marshall Recreation?



Please tell us what programs and ideas you have for the Marshall Recreation Department?

Disc golf is big right now, it would be nice for Marshall to have a course. Boules or giant chess/checkers would require little to no assigned specific land - imagine people playing giant chess around the fountain circle while the Youngish Professionals have a concert! Equipment for these could be rented from the rec dept and/or Welcome Center, and create a new revenue stream. And lastly, a dog park with fenced areas for different size dogs and agility equipment. Battle Creek now has 2 parks and Albion has 1, we could make ours the BEST! Go Marshall!! Adult flag football! And adding a dog park somewhere close to town!!

Build a splash pad.

Adult soccer league, kids soccer league

Water pads, city pool with life guard and extend walk ways.

Continue to offer programs for the kids. It was fantastic to have such great choices close to home in our community. Partnering with the schools for after-school programs/latchkey programs would be awesome!

Increase the age limits for some programs.

Can we get the Backroads Saloon building back? I'd love to see wallyball, indoor tennis, indoor track, a fitness gym, programs for healthy family lifestyle.

I'd like to see the five year recreation plan outline specific improvements to our parks so that our city council will add a line item to the budget for parks and recreation. I understand the focus on economic development, however, parks and common spaces are what help make Marshall a livable community. There is a large focus on organized sporting events which suits a good size of the populace, but a diversity of recreation opportunity better serves the entire population. Also for a city that prides itself on volunteer groups to service our parks and common spaces, the city engineer has worked hard to keep them at arms length in the planning and execution process which ultimately undermines volunteer enthusiasm and the end goals of the city to provide quality recreation experiences. Further, if the city continues to operate on volunteer service without dedicating appropriate budgetary consideration, it risks losing its credibility. I'd also support a splash pad for the little kids. Thank you for the opportunity to comment!

Continue the after school and evening activities for kids. My kids were actively involved and loved them! I know the costs are difficult for some people. It gets expensive when your kids are active and also involved with school sports which have costs as well.

A community pool would be great. Have one in Camp Hill, Pa . There is an annual membership fee but it's been a very successful program for >60 years. I understand the financial and location limitations and understand the school also has a pool but an outside community pool would be great. I also realize the added personnel requirements involved but again annual fees may help cover that. Perhaps a proposal for a city wide vote ? Thank you

Volunteer programs for middle and high school students for minor clean up and refreshing of city owned parks.

Adult Flag Football League

Community pool or community swimming area. Northwood swim club is for members only and we don't want to invest that much money for the amount we can use it. High school pool doesn't provide much for lessons or family swim.

I would like to see them offer exercises classes, social events, day trips, etc. for seniors. This

City of Marshall 2020-2024 Parks & Recreation Masterplan



could be done in conjunction with Heritage Commons but without having to belong to that organization.

Tony hawk foundation would rebuild or make a whole different skatepark and put the time into it so it will last.

Recycling program

Monitor rec coaching staff. Our coach argued with his wife, yelled at his son, intimidated the players

With more interesting parks and activities, to do, we will find that there is a big hidden demand which will attracts business, people, etc. 1. exercise areas, 2. open areas to Toss a ball, frisbee, or fly a kite. 3. larger picnic areas for bigger groups like the one at ketchum park by kids kingdom.

Outdoor ice rink. Roller skating area. Sledding area.

Work with the Tony Hawk Foundation to improve the skate park. A concrete park would be amazing. Host a skate competition.

Need to be fixed up

I think a dog park is a complicated but possible unique park idea. It may allow Marshall to draw people in from other communities. I think this town has a lot of potential and I would be willing to work with the Recreation Department to flesh out some ideas. I am a teacher and I have a lot of time in the summer. Please feel free to contact me. E-mail: rissitwo@gmail.com. -Jim
Would like to see group fitness programs or family fitness events. Children's play groups.

American ninja warrior for kids. Yoga classes. Things like that.

Nothing comes to mind at this time.

Public swimming would be awesome

In many cities I have lived in they offer a class booklet every quarter for kids and adult programs. These are run by volunteers or recruited instructors and each course has a different cost. The cost may just cover the cost of equipment or materials or even time of the instructor. Courses would typically range from 6 - 10 weeks. The instructors and or volunteers needed to be approved and pass needs to teach the course or children. Different Art courses, safety in handling weapons, CPR, Babysitting training, dog obedience, languages, or sports courses for kids, and or classes for adults like yoga for seniors, or regular yoga, etc. Course possibilities are limitless, and participation dictates need for courses to return. Of course space to house the experience is also needed. However - this should be considered if looking at a new famiy rec facility.

I would love to see a dog park! I would also love to see less playgrounds, we have far too many. Pickleball is a growing sport. Both Coldwater and Battle Creek have nice courts designed for pickleball. There aren't any available courts in Marshall and it would be a plus to the community. I wish the public had access to the high school track. It offers a flat, stable surface for those that walk or run.

Gardening classes, Baking/cooking classes, field day, scavenger hunt, float/ canoe /Kayak the river, Help people find friends to go kayaking with (so they are not alone)
repair current riverwalk, expand it consider a policy for naming parks after people who make a difference

Bingo

More Steampunk!

City of Marshall 2020-2024 Parks & Recreation Masterplan



I just moved from Charlotte, NC. Their Parks and Rec division was awesome. Parks all over the city so it never felt like a city. Also the National Whitewater Center was amazing. Daily activities part of the center, but also 5k, bands, fireworks, to bring in more crowds. Important to have: great lighting on paths, trash cans, doggie bags/areas along path, art/sculptures made by local artists, water fountains, public restrooms, wide paths if for walking and biking, mile markers. If something like Whitewater Center, plenty of parking, well maintained web site for event info, different price packages (student, gov. worker, senior discounts). They can stay open bc weather permits it, so here we would need ability to convert to winter events with outdoor heaters, etc. I'd love to be a part of the planning for this in Marshall.

An adult basketball league in the summer time and a better disc golf course

More informational signage, brochures and promotion about the Kalamazoo River, plants, animals and history of the area.

Programs after 5pm for kids 5-10yrs - art, tennis, yoga (mom and kid), science / nature, canoeing guided tours, fishing guided program

I believe the Marshall Rec dept does a great job providing services

As former campers, we have been pleased to find that some communities have a very conveniently located small campsite for short-term stays. We have thought that a portion of the north side of Ketchum park would be a good location for one of these, as campers could walk to town. The ones we have stayed in were free, but with metered electric and water hookups for those who wish to use them. They were activated by depositing a few quarters in the coin slot to turn on the utilities for a specified amount of time. The campgrounds were not manned, so the only cost after the installation of the utilities would be minimal.

pickle ball, tennis, stuff for the older crowd leagues for seniors

Parking places for handy capped

activities for pre-teen/teens. Activities for 5-8 grade. It's an awkward age and they don't like to do "baby" activities but aren't old enough for other things. Family Bible Church has the right idea offering the Thursday hang out downtown. and that is free...so there is an opportunity to charge \$5/kid if you were to do something similar on a different day or during the summer.

I would love to see more stuff for younger people. We have a lot for retired/ older generations but many people have to go to Battle Creek, Lansing, Kalamazoo or to a bar for entertainment. I also would like to see the farmers market in a place where it can be open on Fridays and Sundays. Many people have to work on Saturday and with in being in a church parking lot it can't be used on Sunday. Why are we not using the fair grounds?

Pickleball courts/league

A splash pad or some sort of water feature would be a great addition to town! Ramona Park in Portage is amazing, I would be open to a fee for admission/yearly pass to help fund a beautiful, clean park.

Kickball, hot tubs , pool, gym

A rec center A splash pad area More availability for kayak/canoe rental. Roller skating rink.

Pickle ball courts?

N/A

Have tournaments for indoor volleyball leagues like you do for outdoor. Have more volleyball tournaments (maybe fundraising opportunity) on the weekends at the sand courts.

A splash pad. We went to Coldwater yesterday and it was nice to see a small area for children

to play and keep cool.

Yoga, swimming, open softball fields

Bicycle Races, Horseshoe contest...

Pickleball courts could be next big thing. A splash pad near downtown would be great for kids and keep them out of the fountain. Portable Refrigerated Outdoor ice rink would be expensive, but way better. Also would need to be near the fountain to be a destination for families from all around and to draw families to downtown restaurants and businesses in the winter do something different its always the same ole stuff be original

Adult soccer, or in door skating rink.

Summer Day Camps for Kids, Outdoor adult exercise groups.

Indoor rec facilities like they have in Coldwater. Indoor walking and sports. Pretty much have one with some amendments at Backroads.

To be honest I think they do a really nice job. However, my brother lives in coldwater and has a couple of children. Their Rec center is very nice and offers a lot of opportunities but that being said I believe they have been recipients of very generous donations on multiple occasions to make the Rec center possible.

Low cost events that all kids can attend

I'd love to see a throw-back baseball game fundraiser, using vintage uniforms like the ones posted out at Cornwells. Have someone walk the bleachers seeing hotdogs, popcorn, beer and soda. Old music. Make it a fun community event that brings people together, with a historic twist.

Any improvements to entice visiting tournaments.

Grow the basketball program coordinating with the travel basketball program. Include girls travel options. Grow the recreation portion of basketball for all ages. It would also be nice to see this for other sports.

Rec center for basketball and other indoor sports would be great. More baseball/softball fields.

More effort to increase participation

Overall the rec department does a great job

Dog park Splash pad

Doing a great job!

Partnering with Marshall Volleyball Club firm or possible teams and play. Softball and baseball weeknight games no weekends.

I would like to see more questions about Parks. We need to invest in parks, green spaces, and natural resources. Our Parks and Rec Board should be more active (in parks) and our City Council should place a higher priority on enhancing these green spaces that attract people to our city.

With the recent improvements to the Kalamazoo river landings (Sailor's and Ceresco) that seems like a huge opportunity for the Rec Dept.

An indoor Rec center would be great. Any chance of buying the old MAC building and also putting a dog park out there? A climbing gym would be great, as well as better trail connectivity for the parks. Better biking trails. A great loop would be down homer road to Brooks Park through the park to the industrial park and then down Kalamzoo street to downtown.

Repairing and expanding the skatepark would be cool

I would like to see more activities at the Athletic Fields as mentioned above.

City of Marshall 2020-2024 Parks & Recreation Masterplan

None other than update on kids playground areas.

The outdoor skatepark when it was built was one of the nicer outdoor skateparks in the area. Over the years there has been no maintenance to the ramps and they have rotted/broken/chipped away to the point where some are actually dangerous to even skilled riders. I, and many friends used to spend most of our free time at this park but as the year have gone by and the park has deteriorated, few of my friends including myself want to spend our time there. There are weak spots in the ramps, holes, supports missing, screws sticking out and it no longer feels worth the drive.

Build pickleball court

I think they should reach out and seek suggestions/help more from the young adults and parents that use the skate park. I know plenty of them that would love to help with the park but don't know where to start or who to talk to.

I'd just like the skatepark to be maintained with safety in mind and fun for all ages and races.

Fix the park.

Fixing the ramps at the skatepark, the park used to attract skaters from all over the state now it's known as a safety hazard.

Pickleball courts and tennis courts

We often drive to Coldwater to use their recreational center. They have basketball and indoor track that gets used by seniors. We absolutely need a facility like this, it's one thing our community is missing.

None at this time

Splash pad

Would love to see youth Lacrosse.

Work with townships to put together more funding for programs - like Marshall District library Cross Country Ski paths, rec center, bike paths would all be awesome! You guys fo a great job!!

Nature school, after school programs for younger kids during the week only

We really need Pickleball courts. Wonderful sport for older citizens. But good for all ages too.

Pickleball courts!!

We thank you for all your programs. Jason and Jess are wonderful. Noticed Jess and all her volunteers at Hughes summer program doing a great job. They are sensitive to the needs of children with adhd or behavior difficulties. They all are positive and encourage all the kids. Grace is super too. Would love to see more activities that involve kids learning and practicing their fundamental motor skills (throwing, kicking, jumping, running, etc.). Also would love to see more sports and games that involve active participation of all students with less students sitting out, waiting their turn. Example; rotation baseball or kickball where everyone is out in field or covering a base and one person is up to plate. After batter or kicker has their turn, everyone rotates to the next position to their right. It helps keep the kids more active. I can drop off some copies of game ideas I might still have from being a PE teacher too many year ago. We thank you for all you do to help kids/families stay healthy/active/happy! PS Some of my comments have more to do with city ground maintenance.

I would like to see trips that are offered for people under 55. Maybe family trips on the train to Chicago for a weekend or see if a big group can get discounts to other places in winter when there are less sports.

Maybe a cornhole tournament?

City of Marshall 2020-2024 Parks & Recreation Masterplan



New Pickle ball courts. Improve the boardwalk, Improve Canoe launch
 More sports options for kids that don't play on the travel teams
 Some kind of a water park, I feel the ball-field on Michigan ave is so under utilized, not all kids want to play t-ball, softball, but lots of kid/parents would use the water park. If we can support the fountain to look at I feel we could support a water park that lots of ages could enjoy.
 Take a look at Coldwater's rec dept. What they have to offer, rocks! Their parks are awesome (Heritage). I live so close to Marshall and would love to take my kids there to have fun, but it is not fun. The most exciting thing to do is the riverwalk (in town). I find myself driving to Coldwater to have a fun day outside. Marshall needs to step it up!!
 I think there needs to be additional funding to spend on programs so they can improve and have the equipment they need. Additionally, clean, open bathrooms are a must, so money spent for someone to clean and open and close them daily in posted seasons would be beneficial for the community.
 Child swim classes.
 Make it more know when a team is looking for an individual player or what opportunities individuals have to be involved with adult sports leagues
 You do a great job!
 A swimming area or splash pad for kids would be nice.
 Ice skating use to be huge in Marshall. It was organized and supervised.
 SWIMMING PROGRAM...in and out of season.
 Programs to bring the kids and teams back to Marshall!
 Would love to see more opportunities for kids to try new things: sports as well as other activities in the arts, music, nature, and theatre
 Community Pool or Splash Pad
 I wish there were more things that interested my teenage daughter.
 More family activity's would be nice for children in the elementary.
 More basketball for all age groups and gender.
 Overall, I think the offerings are adequate for a town this size.
 Water park
 Adult soccer league
 Splash pad, pool, water park. Longer hours for summer camp.
 I applaud the job they are doing.
 We could have a after school rec center for teenagers to keep them from going down the wrong path. My son is 13 and he overheard kids talking about doing cocaine already
 Indoor facility for basketball, volleyball, etc with an indoor track. Coldwater has a great facility that the schools are also able to utilize
 I like the 6-8 week length of the different sessions. Perhaps more lead time on the sessions, practices, games, expectations. That would give parents more time to decide on which programs to participate in. Also, maybe plan around the "seasons" for the travel teams, then perhaps more youth would participate.
 Basically those listed previously, a facility of it's own instead of having to use schools and such, might be easier than coordinating available time with the schools and offer more things going at once
 A splash pad would be amazing for those hot summer days. Especially for families that can not

City of Marshall 2020-2024 Parks & Recreation Masterplan



afford a membership at the community pool.

Coming up with more ideas to retain volunteer coaches

Maybe some senior activities such as lawn bowling, shuffleboard. Maybe a card league (cribbage, euchre, etc) for adults. Would like to see some of the brush and downed trees in the river from Powerhouse down to the west city limits.

Gymnastics, swim lessons, parkour would be fun:)

YOUTH BASEBALL LEAGUES. Great demand with closure of Velocity and many many parents in the area would love to remain a Marshall team but will be forced to play for Battle Creek teams or others leagues due to lack of teams.

I really wish there was a splash pad somewhere. I think Marshall is a perfect destination for one. There is not a lot of swimming areas close either. A splash pad would be very beneficial. ????

Would like to see pickle ball courts created

I would love to see more class offerings for school-aged children and teens directly through the rec and also through GLP. It would be wonderful if there was an indoor facility to utilize during the winter months.

Love the addition of canoeing recently. I'd like to see more biking in general in town - all ages, road and trail.

Keep up with maintenance on the riverwalk. This is a very special amenity and one with proper maintenance will only thrive and last.

Perhaps more social events, especially for seniors. A dog park would be a nice addition. Day trips to museums, events, etc perhaps in conjunction with the Heritage Center.

Marshall Rec department would benefit from continuing to improve its competitive sports options such as with Basketball, advanced level for softball and baseball such as travel ball since Velocity Academy closed. Potentially investing in the old MACs center/ country bar and hosting more volleyball, basketball, baseball/softball tournaments and/or trainings

Larger facility that would accommodate indoor activities - basketball, floor hockey, volleyball, etc.

More court availability huge problem. Community pool

Dog park, splash pad, pool, adult soccer

A public splash pad and pool are desperately needed.

An indoor facility for baseball/golf A dog park

We loved the little chef and little artist programs. Something for a little older child in this range would be awesome!

I think you're doing great.

Your kids programs are fantastic. Lil sluggers, lil hoops, etc. loved participating in these! More tennis for kids in the summer. A tennis league for adults would be fun. 2 We need more swim lessons for kids! The swim club opportunity is a huge time commitment and that scares us away. A little more low key would be ideal!! Kids need more activity in their lives- your nerf war idea was awesome! Keep it going. Summer outdoor nerf tag? Drop in basketball summertime fun? Maybe a few 3:3 tourneys for kids? Summer squirt gun/Water ballooon war? "Art in the Park" - drop in days for kids with organized activities: tie-dying, chalk art, tag and fun games like kick the can, make a craft of some sort ie: lightning bug jars for summer night fun. Small town fun: mini running events with obstacles like jumping over bales of hay,

City of Marshall 2020-2024 Parks & Recreation Masterplan



etc Introducing families/kids to “girls on the run” type training for a 5k. There is nothing for boys permanently established in Marshall yet and running is such a great skill!
Classes of all sorts for all the different age groups. Such as a cooking class for kids. Crafts, exercise, etc. need more things to do. Especially in winter. In Marshall so it’s easily accessible by dial a ride

Being a non-resident, I really took this survey to let others know how valuable I think it has been to allow non-residents access to the programs. My kids have loved floor hockey and indoor soccer; things they never would've gotten to experience since we live in a small town (Homer).

It would be nice if there was an indoor soccer facility. Especially with soccer pretty much being one of the top sports for the school district.

An indoor sports center would be great. Something with courts for basketball/ volleyball. Something similar to the one in coldwater.

A dog park, a splash pad, and more signage for the parks and locations of them.

Dog Park Paved Bike trail (Connecting to either Battle Creek or Albion) Public Outdoor swimming pool / Park

I would love to see an update to the playground equipment at Ketchum Park.

Would love for Hockey to last longer.

I love the pop up programs like nerf wars etc. if they work for us, great. If not, fine too.

My family would love to see a splash pad/some kind of water feature for kids to play in and a place for the community to cool off during the summer.

A park downtown for kids-there’s nothing close to the downtown area with play equipment, etc n/a

A dog park in town would be a great addition

Swim lessons would be great! For all ages infant through adult. The swim program doesn’t even offer swim lessons so their isn’t access to any around Marshall/Albion. And with the river going through both towns it’s vital that people of all ages learn this vital skill

A park with a recessed splash pad that could be used as an ice skating rink in the winter!

Random weekend tournaments for volleyball - have a team fee of \$200 or whatever amount & it could be sand or indoor. Lots of people like to participate in a 1-2 day tournament. This could be used for other sports as well - May have to limit game times or a score cap to avoid big time run overs but with more thinking/strategy it’ll be possible

Women's basketball and soccer

Pickleball, more walking paths (not in the woods), outdoor pool

A youth martial arts program. Programs that allow parents and children to learn together.

Outdoor soccer, wresting, lacrosse, Family fun days.

Changes need to happen to all the sports programs. For what u pay a t-shirt and 6 games is not worth it. The kids are not learning alot and they all want to play more. For baseball we should give each kid a shirt and hat and play at least 10 to 12 games in a season. Flag football should be more then 4 weeks play 8 games. Make it worth the money u are charging.

I think what you're doing is great, I just want more :) More youth sports (right now we have young ones, 5 and 3 y/o) I want to expose them to more types of sports to see what they like.

Would love to see exercise parks. I have seen them in other areas

Indoor space for softball/baseball/soccer ect. Indoor space for teams is extremely limited in this

City of Marshall 2020-2024 Parks & Recreation Masterplan

area and the community could definitely thrive from the use of one.

Lacrosse,

Update the rec fields. We pay a lot of money for the team as a whole and each player and then we pay the umps.

I would REALLY like to see a splash pad put in one of the parks for the kids to enjoy in the summer. My kids love going to Coldwater and enjoying the splash pad. Please consider it. I think it would be a great improvement for our community!

T ball for the little, swimming group

I would like to see bike lanes, bike paths, or trails on the south end of Marshall twp. Try to take my family on a bike ride and almost get killed every time we get on A Drive North. It has become quite populated with young families from Squaw Creek to Hughes Elementary and it's just too dangerous

N/A

It would be nice to have an indoor recreation facility with a pool, basketball court, maybe obstacle course for the colder months.

Splash pad.

Adult flag football, soccer, floorhockey...coed and/or gender specific Couples date night surprises

I think some kind of an indoor rec center that could be open in the evenings or weekends would be awesome! And a studio of the taekwondo program with appropriate flooring to reduce risk of injury.

Soccer for all ages, tball, karate classes,

A splash pad would be an awesome addition for the city.

Adult flag football for men

Weekend activities for those who have prior responsibilities through the week

Rec gymnastics, a full aquatics program coordinated through and with the Highschool (swim lessons; maybe fun Aquatic team sports like inner tube water polo or underwater hockey; rec swim times with more equipment at the pool for the community to use), maybe weight loss or strength training groups, tennis leagues, card game leagues (poker, euchre), maybe a youth American Ninja Warrior class or program.

I think the middle school and high school could use more sport programs.

Food festival

Lacrosse, sheltered ice skating rink,

Splash pad; bathroom at Sherman park, better care of ice rink; buy Backroads saloon and turn it into a community center; create after school programs for parents who work and can't pick their children up at 3:45. Seriously lacking in childcare in Marshall, the rec department could fill a huge void!

It would be nice if there were more things for teens to do, the Summer Rec program was great for younger kids but MS/HS not as much to keep them busy

I like the idea of a recreational center. It would be great if you could include a new softball/volleyball area as well. In another community I lived in they build a whole new softball area in a farmer's field that was no longer used. 5 diamonds with backstops that faced each other with a playground, concession stand in the middle and a storage shed/building. This would encourage greater participation, as well as encourage tournaments in Marshall which in

City of Marshall 2020-2024 Parks & Recreation Masterplan

turn would bring in more revenue/business to Marshall businesses. Marshall is a beautiful small town with a lot of potential and many great events already. Building on this in the sports arena will only bring more attention to the area. Thank you for the opportunity to provide input.

Combining the summer and spring sand volleyball seasons to be one long season that ends mid-August.

Continue to have great programs for kids, especially after school/work so that I can join my kids for them

dog park

Our family loves all the programs available to us! Keep up the good work 😊

Would love to see a splash pad or some sort of option for public swimming

Swimming lessons for children and adults

Community pool

I work in coldwater and have always loved the opportunities at heritage park. There are walking trails, splash pad, indoor rec center, tennis, skate park, dog park, sledding hill, etc. all in one area. I would love to see something like this in Marshall! PS: I have witnessed several times this summer people allowing their kids to tear the fountain like a water park. Climbing on it and splashing in the water. We need a splash pad near downtown so this doesn't continue.

Splash pad with water for summertime for kids with park type sitting area nearby

A summer splash pad or public pool. A small admission could be charged for maintenance and staffing. Perhaps have summer block parties to drum up donations for park renovations and maintenance. Ask area businesses to donate and prominently display their business on signage or equipment

Some sort of water area for kids and adults to cool off without paying 1000 annually like northwood

Keep up the good work

After school activities for middle school

Pickle Ball courts

None at this time. Caught me off guard but I will email or let you know if anything I see or want comes up. Thank you

Sometimes, kids camps are not very well organized. We have participated in camps that seem like a mess.

Better planning and communication of league schedules, tournament structures and awards for winners.

A city wide bike path protected from cars would be amazing

Na

A dog park would be a great idea for Marshall, currently we have to drive 20 min to find a safe place to let our dogs run off leash and it would be nice if there could be one in town or close to in the county.

A kickball league during the summer on days when the softball fields aren't being utilized.

Again, starting the same tournament for volleyball earlier so games aren't played in the dark.

Our community needs a rec center of sorts where people can go to play racquet ball, basketball, volleyball, tennis, indoor track, etc...this will help our community to become more active.

lacrosse
 Splash pad
 Bigger dog park, and a tennis league

What barriers prohibit you and/or your family from participating in Marshall Recreation Program, leagues or events?

Other (please specify)

Not enough advertisement, miss deadlines to sign up

Age limits

Would like to see more low impact offerings for adults.

lack of interest in sports ball games

Lack of quality instructors

Lack of knowledge of said programs, leagues, and events

knowing what programs are offered, The types of programs (am i interested in them?)

None in the right age group right now.

Lack of programs for my interests

need more options for kids of working parents

age/interest

things to do for my age group

parking for handycapp

Lack of competition

NA Location barriers, out of City's control

Quite pricey & I'm just outside of city & have to pay township price.

It would help me if there was a single summary of what programs are offered and when. Maybe one exists, but the website typically only shows what programs are available to sign up for at that time

league games on the weekend instead of week nights create scheduling issues, especially during the spring/summer

Timing of events. Either during work hours or during other events

No pickleball

Occasional overlap with school activities.

Competitive level

Would like to see some senior activities

Lack of programs available

Lack of options for young kids at our sons level.

Some of the kids rec programs are poorly managed.

Sport program offered only once a year

Age - most programs for kids are 4 years and up. My daughter is 3.

Some of the programs are Abit pricey. We would definitely do more if classes were expanded and offered at a more reasonable rate.

Advanced level of competition and structure

We do and love it when we do! Thank you for offering up programs and maintaining fields.

City of Marshall 2020-2024 Parks & Recreation Masterplan



Just wish thallium, baseball, softball didn't use those machines.

Kids sports are not competitive enough if at all
sharing the middle school facility leads to later start times

We have a huge family (six kids). Logistics are often an issue for us, but that's not a community problem.

It's pricey for what is offered

Skill level- bring to advanced for his age and not having an option to move to the next level

Stated in previous similar question

Summer volleyball time doesn't work with my schedule right now, but that is okay.

Availability

Just not satisfied with the way the sports program are run overall

Playing sports in travel leagues

I feel the cost of the programs is high. We have utilized the Jackson rec department more. I believe they received a large grant that allows them to keep costs low. Most programs or sports only cost \$15-\$20 to participate, even for residents outside of the area. Because we live in Marengo Township, we pay even more for the programs in Marshall. We are willing to drive further because the costs are lower. Then, while in Jackson, we usually grab lunch or go shopping because we are there. I believe you could get more participants by making the cost more affordable for anyone who wants to come to Marshall, visit, or participate.

Baseball season overlapped with soccer

Cost of living in Albion instead of Marshall

The youth baseball league is very disorganized. With the great fields we have, Marshall could be doing so much more with youth baseball

Limited choices for recreation

I wish Marshall Township residents were included in the discounted price for programs. Not just city of Marshall residents.

Limited amount of teama

Are you satisfied with the programs, leagues and events Marshall Recreation offers?

Please explain

City of Marshall 2020-2024 Parks & Recreation Masterplan



so many kids are playing travel ball that is hard to make teams for the younger kids. things seem to be rather unorganized also

No coaches meetings and short notice on details of the program.

N/a

I often don't know what's being offered. Lack of communication by the rec dept.

Marshall provides excellent programs...just wish that they extended the ages of some of their programs.

Don't know all that are offered. More info could be added with our utility bills.

Would like to see more options for adults.

not interested in organized sports ball events

Not involved in these activities

I am not familiar with this.

offer activities for kids needing sensory integration please

I would like to see more trips offered for seniors.

Not with the floor hockey coach named Kyle

I wish Marshall had a rec building like they offer in Coldwater.

I can't accurately answer this as my family does not participate

they aren't broadcasted very well, I have never gotten mail or a notice that people are looking for members to add to a league.

N/A

Pickleball courts would be a plus.

Im not aware of what programs are offered.

Water park needed

I am desperately trying to find a place for hot yoga. I moved from Charlotte, NC and LOVED my hot yoga studio. I hated working out but I LOVE hot yoga.

The Baseball games only being on Saturdays was not convenient for our family. The lack of organization with the program this year was quite disappointing as well. Rules changed every game, there were no umpires the last game and we need to have the kids pitch. They won't learn or advance if they are hitting from machines, having coaches pitch, not getting walks and getting 5 strikes a game. We only get through 3 innings in a game.

There should be a rec basketball league for adults.

But could use a little bit better organization/direction of the volunteers (coaches)

Prefer more activities after 5pm and on weekends

need more over 50 or 55 leagues of pickelball,softball basketball stuff like that

Don't really know what they are or have time to use them, so can't really say, but there wasn't a check box for ?

Scoreboards at softball field, and trimming the foilage back from the riverwalk

Except they are costly

need a better location for winter sports

I do not use

Not sure I hear about all activities. Signage at parks could help be more welcoming (park rules, park features, media communications, upcoming activities). Pop up events at parks could be fun, like food truck day, beer truck day, board game day, but those take planning resources that

are probably not financially feasible.

City should look to Coldwater to see what facilities they have and how they were funded. Amazing Natatorium and volleyball/basketball inside facility with inside walking (no inside walking in Marshall area except for a treadmill and they are difficult.

Need to maintain the no alcohol rule better

Haven't participated enough to weigh in

Wish there was soccer

Yes. But I wish there was a more robust program for sports and more coordination with school and travel leagues

Could be a little more competitive but overall great!

More should be done to increase participation

Softball?

The spring tree planting and fall cleanup/conservation day could use an update to attract more participants

I love that summer playground is available!

I would love to see a better utilize program for youth sports. More organization I'm getting the schedule of events out earlier

I wish the baseball age groups were smaller although I realize there is only so much you can do with the amount of kids you have.

Unsure

Lack pickleball league

I just love the skatepark.

I don't not participate

Need Pickleball courts - not tennis/nets converted to Pickleball courts

Would like golf to be more than 3 days, similar to tennis

Love the 6-week sports programs. Great exposure to sports for our kids. Great coaches.

Wish more kids participated so there were more teams

Wish there were more programs during the week

Would like to see Pickleball. Other than that always satisfied with programs offered.

Volunteers and coaches are awesome.

The baseball/softball league is a joke. You can go up to 8th grade in softball and still not know the real rules.

Could use more teams (but that is hard to control).

Softball fields in terrible shape. Chalk lines on infields are not straight and often wavy. Lines not adequately painted in the outfield. Infields are rarely dragged and full of big divots

More individualized instruction would be good when there are over 15 kids participating in a "learning" program.

Dwindling participants in youth softball

the 3 on 3 basketball league is great

I just wish the age range for sports went a little bit younger

Would love outdoor soccer

Hockey equipment old and broken or doesn't fit kids

Please offer child swim classes.

Poorly ran, resulting in lack of participation

City of Marshall 2020-2024 Parks & Recreation Masterplan

Kid activities need improving , more information put out for adult and child activities
 Baseball is lacking consistency and competition
 Would like to see more year-round kids activities and options
 We had issues with scheduling and staffing

There should be more softball tournaments held at this location.
 They are alright

My daughter is not interested in sports at this time. I wish the MRC had Summer Camp with longer hours. 10-4 timeframe does not work when both parents are working.
 Too many parents choose travel teams outside of Marshall instead of everyone staying local
 I'm frustrated that some of the programs have been cancelled because the number of signs up was too low.
 But the cost is alot for being out of Marshall resident, would like some programs/leagues to be offered longer or more than once a year (besides softball)
 Need more teams to compete but it is fun
 Very well run
 Need gymnastics and swimming lessons at least
 Would love to see youth baseball leagues. With the closure of Velocity there is a GREAT DEMAND and interest from all parents in the area for a youth baseball league. Families willing to pay for the services as well.
 I would love to see more classes offered through the rec center directly and through GLP.
 Nice to add suffleboard and pickleball
 The cost is high for someone who does not live in city limits, although we work and our kids attend school here. There was always minimal effort for dady daughter and mother son nights, paid alot of money for what the kids got. Sports programs are very entry level, needs more organization and structure. The new basketball program with MARhsla JR. Basketball has potential to be more competitive and appealing although needs more work. The fee was very expensive for the quality of uniform recieved. Also there were expectations that kids had to rotate in and have a minimum amount of playing time although not all levels did that. In addition they were considered a competitive travel basketball team in tourneys and leagues in which the other teams did not implement the same rules and expectations of play therefore setting our teams up to fail.
 Would really like to see facilities added, such as indoor basketball courts, running track, or pool. Often way too expensive and unorganized.
 I wish Justin would do the young tennis lessons again. He is much better with the smaller kids.
 Want more baseball opportunities for boys- higher level of competitive play offered.
 Participate in wooden bat league in the fall. Start up something now that velocity sold out to a bunch of pot distributors. Loved the work you put into the basketball league for this past year. Keep the momentum going!!! Add lacrosse for girls! There is a huge hole around here for girls lacrosse. Harper creek offers up boys lax and my daughter has to travel to portage to play. There is nothing at all around here and it would be so nice!! Would love an aquatic center with additional basketball courts. Buy that MAC facility and charge for use. Put in pool, courts, and indoor track. You would have a ton of happy residents!!

City of Marshall 2020-2024 Parks & Recreation Masterplan



Would like to see a boys basketball league

Overall, yes I'm satisfied. But having more league divisions for women's volleyball would be nice. The teams that would be in the silver division sometimes see no point in playing the teams that would be in the gold because of the wide gap in abilities and the gold teams get frustrated with the silver teams.

Superb low cost programs with great instructors and creative ideas.

New varieties would be appreciated (Tennis, Soccer, Kickball, etc)

Would like baseball to be during a week day instead of Saturdays, but other than that yes!

There isn't much variety for younger kids

The Lil' series could put more focus on hands on activities and less time on adult demonstrations.

more options would be nice

My child is way more advanced for the things that are offered for his age. So because of that he is bored with what is to offer and hates going. There is never been an option for him to increase to the next level because of skill so we have participated in programs in Battle Creek to get him in a program that will accommodate

See above

Needs to be more organized

Women's basketball would be great!!! Have double headers for most volleyball games in the winter season.

Need something's for older active adults

Overall yes, but again would love to have more supplies for tball.

Offer soccer?

Wish t-ball and rec baseball were not on Saturday mornings. Conflicts with soccer.

Would like indoor space for baseball/softball made available

Wish there were more kids in the programs

My kids all play baseball/softball. My oldest son's team was 8-0 this season and you guys didn't even recognize them. We come from Quincy which had tons of kids participating on a smaller budget and they gave medals to our best teams. It really bothered my son.

We are new to Marshall and are not aware of Rec programs.

Mostly. Jr. Baseball coaching was lacking...

No, need more adult offerings around and availability around working schedules

Would love to see a studio of some kind for taekwondo. The school floors are hard and difficult to practice on.

The times that they are offered are difficult to schedule aometimes

I feel the teams are not mixed as well as they could be. Tball this year I felt like all the older kids were put on one team and all the just starting kids were put on another

Again, the answer to this is "mostly". I would like to see other programs like rec gymnastics or collaborate and maybe help run a full aquatics program through the high school.

They are costly and some programs are better than others.

Baseball/softball needs an overhaul

More softball tournaments would be nice as well as costs that would encourage more participation in the leagues. It doesn't cost more for Marshall to allow people who live outside Marshall to participate in leagues so not sure why we are charged a fee that is so much higher

City of Marshall 2020-2024 Parks & Recreation Masterplan

than Marshall participants. We all live in Calhoun County and pay taxes.

My only complaint is that for such a high cost the season should be longer for sand volleyball specifically.

would like to see more bus trips and a dog park

Just wish the program could be held even with only a few kids !!!

Cost for some of the programs is quite high

Disappointed with little kickers coach fall 2018, disappointed could not find info to enroll for summer lil sluggers

I don't enjoy paying more for living in Albion especially after the annexation of the district, and Marshall's "inclusive" efforts. Albion children are supposed to get the "same" Marshall experience yet have to pay more for Marshall programming.

Some of the Sunday leagues fall through the cracks when it comes to weather. Should have had a few games canceled due to snow for indoor and lightening storms during sand. Also would like to see the tournament for sand start earlier so that games aren't being played in the dark.

Would like it to be more competitive.

Mostly

Needs tennis league

Would you support a city owned Recreation Center?

It depends on what this would entail. This question would be easier to answer if more details were given.

Absolutely! That would be fantastic!

depends on planned usages. not if its only used for sports ball

Yes, if it included a canoe livery service for groups as in family gatherings

I would like more information.

I'm not sure. It depends on what it would offer or be used for.

The recreation offerings are plenteous as is.

depends upon a wide range of activities and hours of operation, free use and costs per activity if need be.

Taxes too high already

This would be great!!!!

If it had exercise equipment...

Would highly support it if it could also include a pool and hot yoga studio. Also, a Rec Center that could accommodate all shift workers (open at 5am - 10pm)

Would need considerable more info

Maybe; would like to see plans for one.

I cannot answer this without knowing what would be included

I miss the old rec center. we dont need line dancing and another bar. Backroads needs to be changed back to the rec center.

I would be interested in knowing what would be in the rec center. Indoor basketball/volleyball courts? Swimming pool? Ice/floor hockey rink? Fitness room?

Of course, it depends what that "looks" like and what it would offer to the community?

need to purchase MAC

City of Marshall 2020-2024 Parks & Recreation Masterplan



Only if residents receive free passes each year for maybe 2-5 visits just to try. Only if large enough to better all viable commercial alternatives.

YES. There is limited gym space for sports and a recreation center would help greatly. Sports provide such great life skills for kids. This is a great investment in the future of our youth. It would also bring more people to Marshall and be a benefit for businesses.

It of course depends on what the facility had, but my family utilizes the Battle Creek YMCA at least once a week. If something similar was closer, we'd likely use it more.

100% YES

If it has pickleball courts

Fix the skatepark first please it's a beautiful park but super dangerously run down.

Absolutely!!!

Possibly

We need Pickleball courts

Especially Pickleball courts.

Thought it already was

ABSOLUTELY!!!!!!!

If it would mean more funding and expansion of programs and offerings, plus better maintenance, then I would support it.

Depends. I like the fact that we use existing school facilities. A new Rec Center would need to offer something different to be worth the cost.

If inclusive of senior activities.

Yes!!!! Would LOVE it!!!!

not a Marshall resident

It honestly depends on what was made available at/through the Rec Center

Not sure...

I'm not sure what it entails, so I maybe would change my answer depending on what it entails.

Using the middle school seems adequate. Money would be better spent elsewhere.

Unsure

That would be a great idea as long as programming and the business plan is solid and it can be a financial benefit to the City of Marshall.

Didn't there used to be one at the Franke then on Grand?

depends on the offerings to the community

not sure

This would be fantastic, to have a facility in Marshall for indoor sports, exercise and activity...especially in the winter months. My family would use it...something similar but maybe smaller in size to the BC Y. Walkable for schools would be preferred but even if not, we would pay a membership. And Marshall is in desperate need of gym space.

Yes yes yes!!!

Like the one in coldwater. Indoor tennis and track.

Need a basketball facility